Corporate Presentation

Leading Utility Company with +100 Years of Track Record

October/2025

Disclaimer

This presentation may contain statements that represent expectations about future events or results according to Brazilian and international securities regulators. These statements are based on certain assumptions and analyses made by the Company pursuant to its experience and the economic environment, market conditions and expected future events, many of which are beyond the Company's control.

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Agenda

01

Introduction

Key Credit Highlights

1
State Grid Main International Asset

- *Enhanced creditor protection is ensured through a **cross-default mechanism** between State Grid and CPFL*
- *State Grid is centered on the concept of "Global Energy Interconnection - GEI"*
- *GEI emphasizes long-term orientation, stability, localization and pursuing a path driven by technological leadership, capital investment, and sustainable operations*

2
Leading Utility Company

- *One of the **largest power companies** in LatAm*
- ***Top performer** and award-winning innovating Brazilian Utility*

3
Diversified and Integrated Platform

- ***Balanced and integrated portfolio** across the three segments*
- ***Premium concessions** in densely populated and high-income areas*

4
Solid and Disciplined Financial Profile

- ***Robust cash generation** and revenue predictability*
- ***Proven track record** of financial discipline and consistent leverage metrics throughout economic cycles*

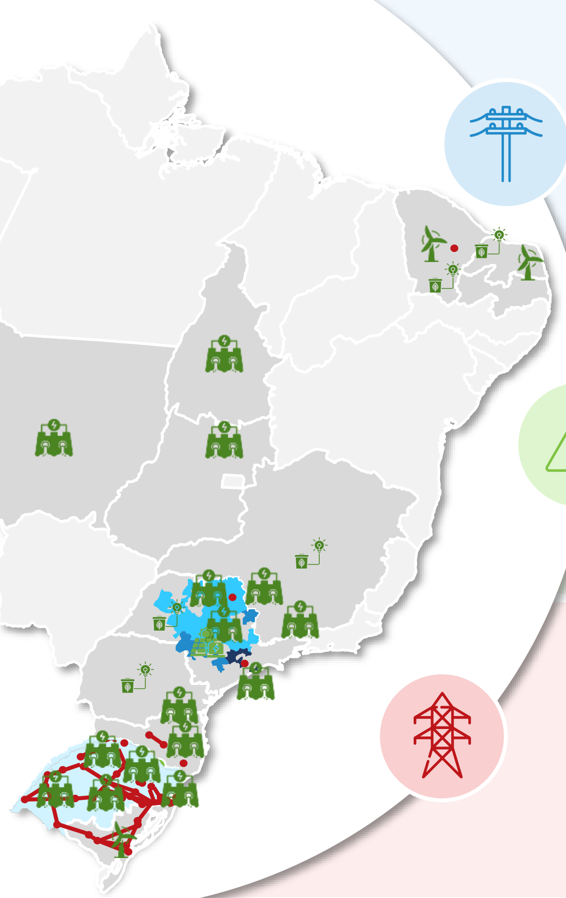
	Moody's	Fitch Ratings
CPFL Energia	Baa2 / AAA.br	BBB / AAA(bra)
State Grid Corporation of China	A1/A+/A	

CPFL at a Glance: One of the Largest Companies in Brazil with a Premium and Diversified Portfolio, Acting in a Well-Regulated Market

CPFL Current Rating

Moody's	Baa2 / AAA.br
FitchRatings	BBB / AAA(bra)

CPFL has great presence across all verticals



1st Largest Energy Distributor in Brazil

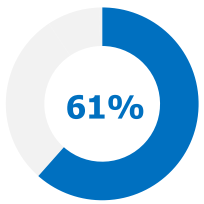
Revenue model: RAB

13% Market share[1]

10.8mm Customers

4 Concessions

- cpfl paulista
- cpfl santa cruz
- cpfl piratininga
- cpfl rge



CPFL's EBITDA 2Q25 LTM[4]

6th Largest Brazilian Renewable Generator[2]

95% of contracts adjusted by inflation

97% Contracted energy

4.1GW Installed capacity

100% Renewable Sources

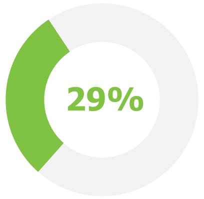
Power Plants

2,496MW Hydro

1,390MW Wind

1MW Solar

185MW Biomass



CPFL's EBITDA 2Q25 LTM[4]

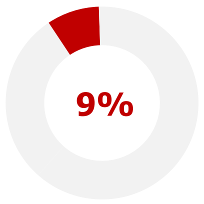
9th Largest Brazilian Transmission Company[3]

Revenue model: RAP

6.5k km Transmission lines' total length

121 Transmission lines

69 Substations



CPFL's EBITDA 2Q25 LTM[4]

Financial Highlights

As of 2Q25 LTM

R$ 44.0bn Net Revenue

R$ 13.3bn Total EBITDA

R$ 5.7bn Net Income

R$ 6.0bn Capex

R$ 7.9bn FCFO

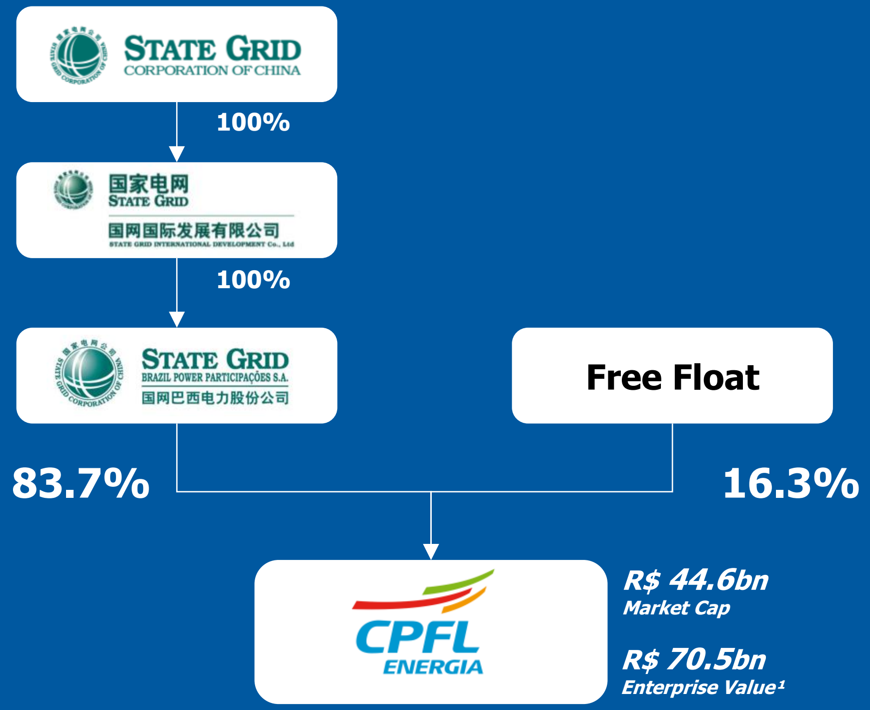
2.1x Net Debt / EBITDA[4]

Note: [1] Based on energy sold LTM. [2] In terms of installed capacity. [3] In terms of Annual Allowed Revenue ("RAP"). [4] Adjusted EBITDA by the proportional consolidation as well as considering SGBP's loan agreement. Adjusted EBITDA also consider commercialization and services business.

One of the Leading Utility Companies in Brazil

- **Most premium** distribution concessions in areas in Brazil in terms of income per capita and service quality levels
- **6th largest renewable generator** in the country, with **100%** of its installed capacity coming from **renewable resources**
- **9th largest transmission company in Brazil**
- **4 board members** from State Grid**, the largest** power company in the world

Ownership



R$ 44.6bn
Market Cap

R$ 70.5bn
Enterprise Value[1]

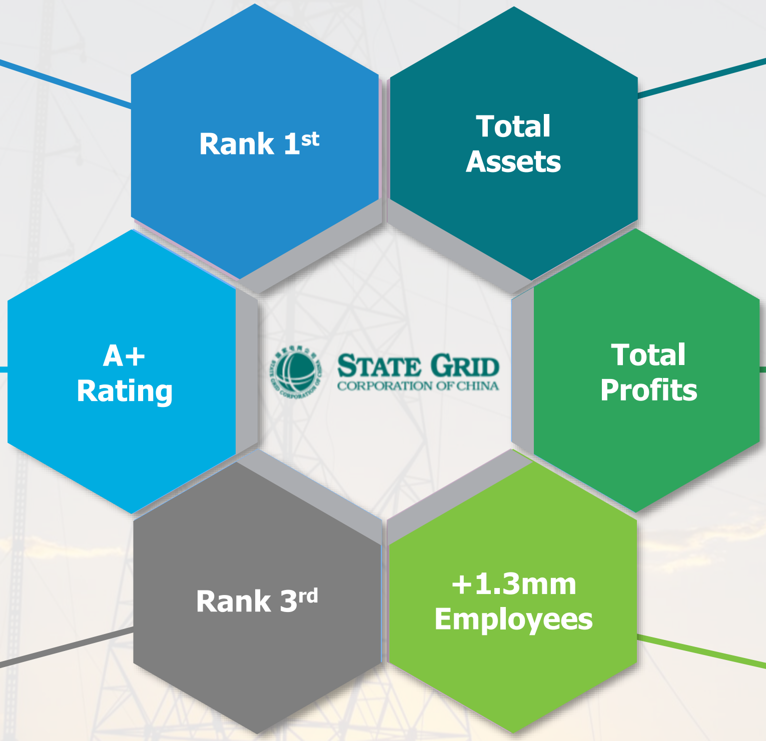
Source: FactSet, as of 21-September-2025
Notes: [1] Considers Net Debt and Investments as reported.

Controlling Shareholder - State Grid Corporation of China (SGCC)

State Grid International Development (SGID) – Sole platform for overseas investments of SGCC

1st global utility brand
for seven consecutive years

+US$760 billion
of total assets



China's national sovereign level ratings (A+) from the 3 major international credit ratings organizations for 12 consecutive years also applies to SGID

+US$13 billion
of net earnings

Amongst
Fortune Global 500

More than 1.3 million employees in China and 22 thousand overseas

Note: Data base as of 2024

Controlling Shareholder – Strong Support

Shareholder Support from State Grid

- Strategically relevant to State Grid, contributing approximately 49.6%[1] of SGID's consolidated EBITDA
- A default by the Company will trigger cross-default clauses at the SG level
- State Grid has historically supported the Company through shareholder loans and debenture subscriptions – State Grid has a current balance of ~R$ 6.5bn of CPFL's debt
- State Grid is fully committed to support liquidity and maintain leverage at the CPFL level
- One of the key strategies of State Grid is being a long-term holder, without historic of divestitures

Operational Synergies

- Strong cooperation across multiple dimensions, including engineering, ESG, standards, insurance and digital transformation.
- This shared platforms improve risk management, ensure alignment with Group-level policies and support performance consistency across geographies
- CPFL is deeply integrated into SGID's strategic, operational, financial, and risk management frameworks.
- This solid support reflected to achieve a global rating above Brazil's sovereign rating

Notes: [1] Considers State Grid International and CPFL's 2024 EBITDA. Assumes CNY / BRL FX Rate of 0.7453 for the period (Base: Sep 18th).

Rating Agencies Credit Overview:
Only Brazilian Utility with Global Investment Grade Rating

CPFL's Rating Strengths Overview

1. **Strategic importance and continued support from its parent company (SGID)**, including strategic alignment between the entities, structural linkages including **cross-default acceleration** and a track record of financial support

2. SGID demonstrated shareholder commitment through **meaningful and flexible intercompany loans** and **strong degree of influence in key decisions** and the presence of **key executives** from the parent in the Brazilian company's board.

3. CPFL is one of the largest distribution companies in Brazil and **has a well-established market position among the largest private energy companies in the country**

4. Leverage ratios have remained largely consistent over the past three years despite increasing levels of investments, reflecting a **prudent financial policy**

5. The company's long-term power purchase agreements (PPAs) **agreements are established at predetermined rates and are adjusted annually for inflationary pressures**, thereby bolstering CPFL's consistent and foreseeable income stream

6. **CPFL's transmission segment is an extra stream of reliable inflows**, exceeding BRL 1.1 billion from availability-based payments tied to its long-term transmission concessions that are exempt of volume risk. The concession terms have weighted average maturity of 17 years

	State Grid Corporation of China – *Global Scale*	CPFL Energia – *Global Scale / Brazilian Scale*
Moody's	**A1** *Negative*	**Baa2 / AAA.br** *Stable* (Two notches above Sovereign rating)
Fitch Ratings	**A** *Stable*	**BBB / AAA(bra)** *Stable* (Three notches above Sovereign rating)
S&P Global Ratings	**A+** *Stable*	**NR / brAAA** *Stable*

Source: Moody's Credit Opinion as of July 31, 2025 and Fitch Ratings' Rating Action Commentary as of October 1, 2025.

02

Industry Dynamics

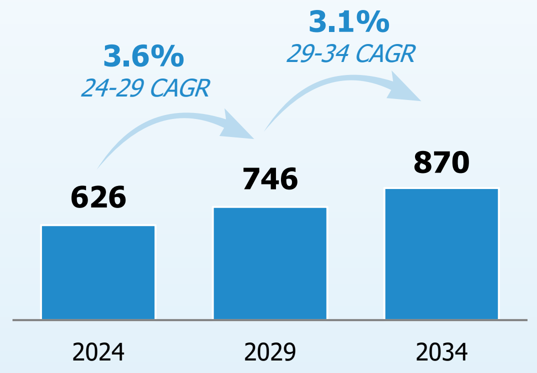
Brazilian Power Sector Overview

A market with high growth across distribution, generation and transmission, with expansion fueled by the potential nation's rising per capita energy demand and the imperative for substantial grid infrastructure investments to accommodate evolving market dynamics

Distribution
Regulated Revenue Model

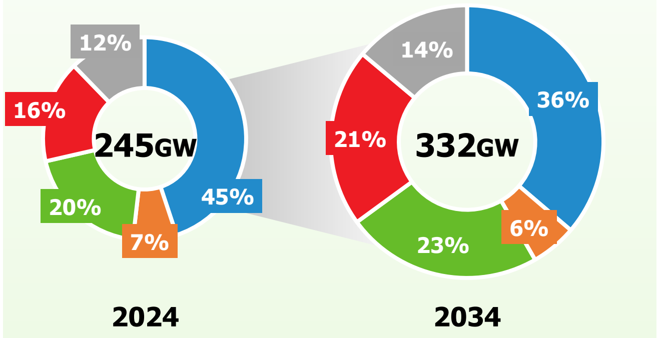
+39% *expected growth of annual energy consumption by 2034*

Annual Energy Consumption (TWh)



Generation
Non-Regulated Revenue Model

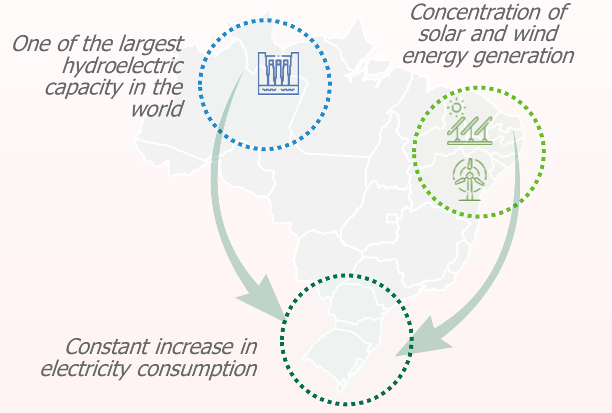
+70 GW *Clean Energy by 2034*



Transmission
Regulated Revenue Model

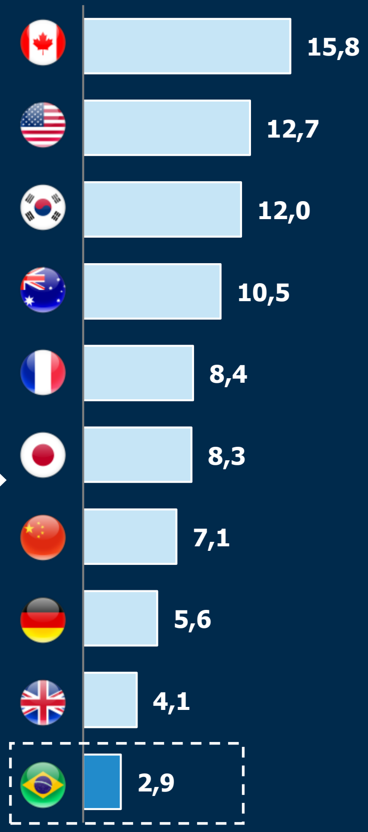
+30k km *of additional transmission lines by 2034*

R$129 bn *in investments expected until 2034*



Despite its size, Brazil presents **shy per capita consumption** compared to global countries and is expected to **grow 33%** in **the next 10 years**

Electricity Consumption per Capita Worldwide in 2024 (MWh)



Source: Statista and EPE

Notes: [1] Considers nuclear and DG/auto production. [2] Considers thermal non-renewable and DG/auto production non-renewable.

Brazilian Power Sector Structure

Distribution

- **Exclusive concessions per geographic area**, delivering electricity to final consumers
- **Tariffs defined and periodically reviewed by ANEEL (regulator)** to pass-trough energy purchase, transmission charges, investments and efficiency targets
- **Presence of a regulatory cost of capital (“WACC”) to define the allowed return on the Regulatory Asset Base (“RAB”) of distributors**
- Additional tariff component to **remunerate the company’s regulatory cost of capital metric (“WACC”)**

Generation

- Power Purchase Agreements (PPAs) signed either in the Regulated Market (ACR) with distributors or in the Free Market (ACL) with large consumers
  - PPAs allocate risks between generators and offtakes, **reducing uncertainty and facilitating project finance** trough **stable cash flows**
- **Presence of risk sharing mechanisms for hydro plants**, such as GSF (Generation Scaling Factor) and MRE (Energy Reallocation Mechanism)
- **Existence of tax incentives for renewable sources**

Transmission

- **Stable regulation:** government-regulated and stable track record
- **Predictable revenues:** 30-year take-or-pay contracts adjusted by inflation
- **No volume risk:** Payment based on grid availability, regardless of the volume of energy transported
- **Low credit risk:** RAP is purchased directly by generators, distributors and free consumers with solid guaranteed mechanism

CPFL ENERGIA

03

Operational Highlights

CPFL Distribution Business

Most premium concessions areas in Brazil in terms of income per capita and service quality levels

4 Distribution Concessions

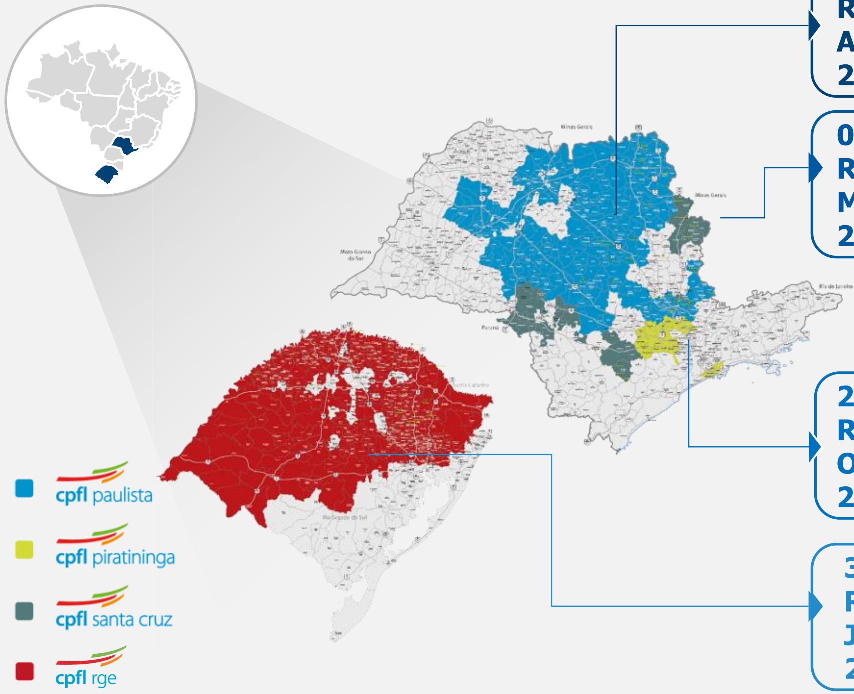
3 Concessions under renewal

687 Municipalities

R$26.8bn of RAB[1]

10.8mm Customers

72.9TWh of Sales in Concession Area



5.1mm *Customers*
R$10.7bn *RAB*
Apr 2028 *Next RTP*
2027[3] *Concession maturity*

0.5mm *Customers*
R$1.2bn *RAB*
Mar 2026 *Next RTP*
2045 *Concession maturity*

2.0mm *Customers*
R$3.9bn *RAB*
Oct 2027 *Next RTP*
2028[3] *Concession maturity*

3.2mm *Customers*
R$11.0bn *RAB*
Jun 2028 *Next RTP*
2027[3] *Concession maturity*

Notes: [1] Net RAB. [3] In March 2025, the company filed for the extension of the concession terms. The expectations for the renewals are high and the main terms are: (i) adoption of IPCA as the only inflation index to be applied into the tariff's adjustments; (ii) possibility for the distributor to chose between maintaining the current price-cap regulatory model or changing to a revenue-cap one; (iii) possibility for annual recognition of investments; (iv) window tariff reviews will be set to 5 years for all distributors.

CPFL Distribution Business: Concession Extension

Ongoing Concession Extension Timeline

Oct/24	Opening of ANEEL Public Consultation (PC 027)	✓
Feb/24	Deadline for submitting public contributions	✓
Feb/25	Publication by ANEEL of the Distribution Concession Contract	✓
Mar/25	Manifestation regarding Early Extension	✓
May-Jun/25	**ANEEL recommendation to the MME -** Piratininga (on 05/27/25) and RGE (on 06/17/25)	✓

Next Steps

ANEEL Recommendation, MME Approval and TCU approval	cpfl paulista
MME and TCU approval	cpfl rge
TCU approval and date of concession contract signing	cpfl piratininga

CPFL is well advanced in the process and thus presenting a low risk of not renewing the concession

CPFL is in compliance with changes in the new concession:

- **Stricter quality targets** and concession termination triggers
- **Incentive clauses** for the modernization of the distribution network
- Definition of a **risk matrix** between the granting authority and the concessionaire
- Clauses with **investment plan obligations** aimed at increasing the resilience of the network
- **Limits on dividends**/IOE if key indicators are missed
- **Explicit ban** on anticompetitive conduct

19 companies have requested the concession renewal:

Status	n° Companies
Under ANEEL analysis[1]	10
Recommended by ANEEL and pending MME and/or TCU	7
Renewed for more 30 years	**2**

Notes: [1] One company doesn't meet the criteria for early concession renewal

CPFL Generation Business

Current Installed Capacity Breakdown

4
Biomass Power Plants

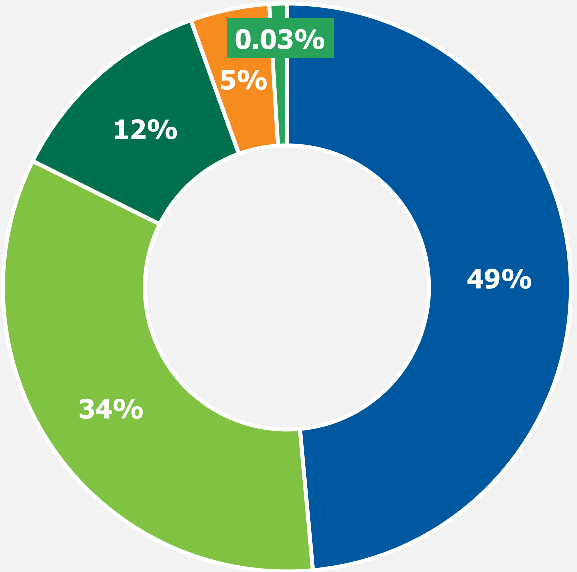
Biomass
185 MW

47
Small Hydro Power Plants

SHPP
500 MW

49
Wind Power Plans

Wind
1,390 MW



Solar
1 MW

1
Solar Plant

HPP
1,996 MW

8
Hydro Power Plants

Pipeline
4.4 GW
Under Development

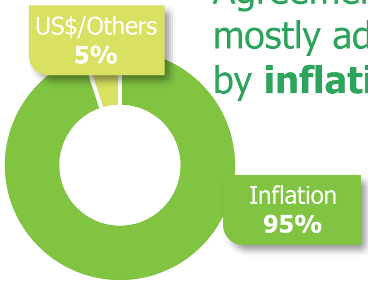
4,072 MW
of installed capacity

6th largest
Renewable generator in the country[1]

100% renewable
resources

89%
of hydro capacity protected from GSF[2]

97%
of total capacity contracted in long-term contracts



Agreements are mostly adjusted by **inflation[3]**

Challenge

Curtailment for wind power (LTM 2% EBITDA)

Notes: [1] In Market Share – Installed Capacity (MW). [2] All projects have SP-100 hedge for GSF, except for Semesa HPP, which agreement with Furnas exempts CPFL of any impact of GSF. [3] Considers IGP-M (60%) and IPCA (35%).

CPFL Transmission Business

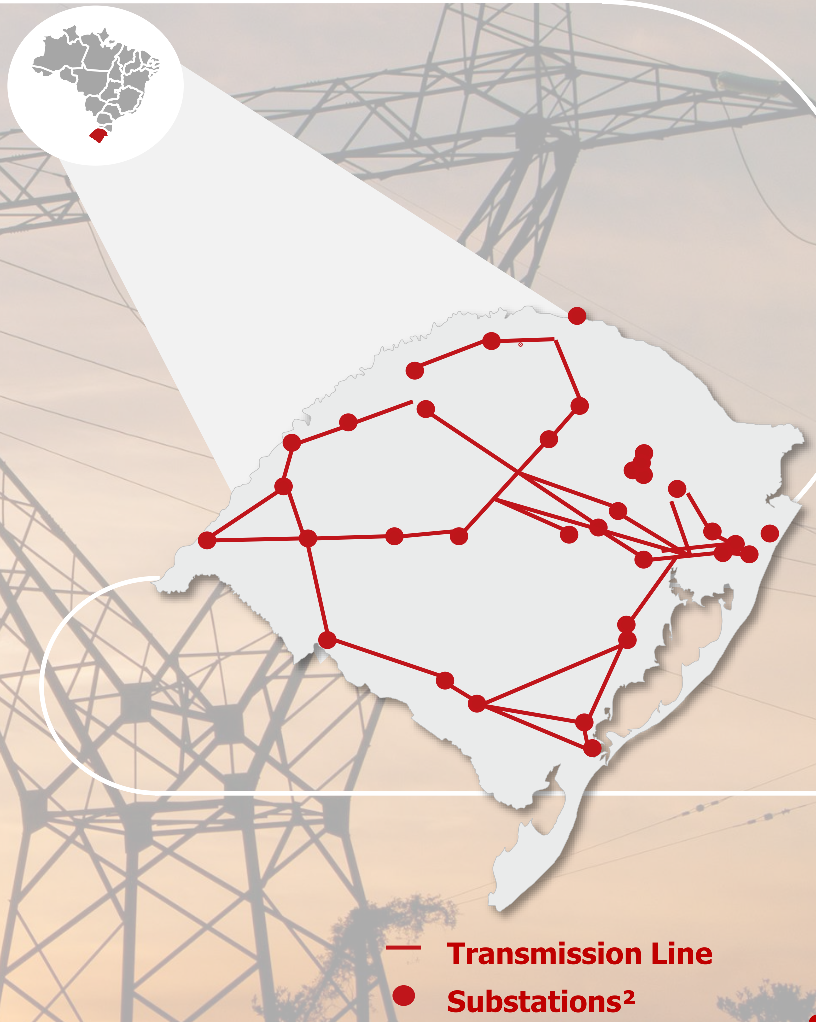
CPFL ENERGIA

9th in Brazil Largest Transmission Company

R$1.5bn RAP[1] (2025/2026)

6,636 km Total Line Length

R$3.7bn 2025E – 2029E Capex Plan



Notes: [1] RAP Cycle 2025/2026, considering the Adjustment Portion. [2]In addition of the substations in Rio Grande do Sul state, CPFL also has 3 other substation in São Paulo and Ceará

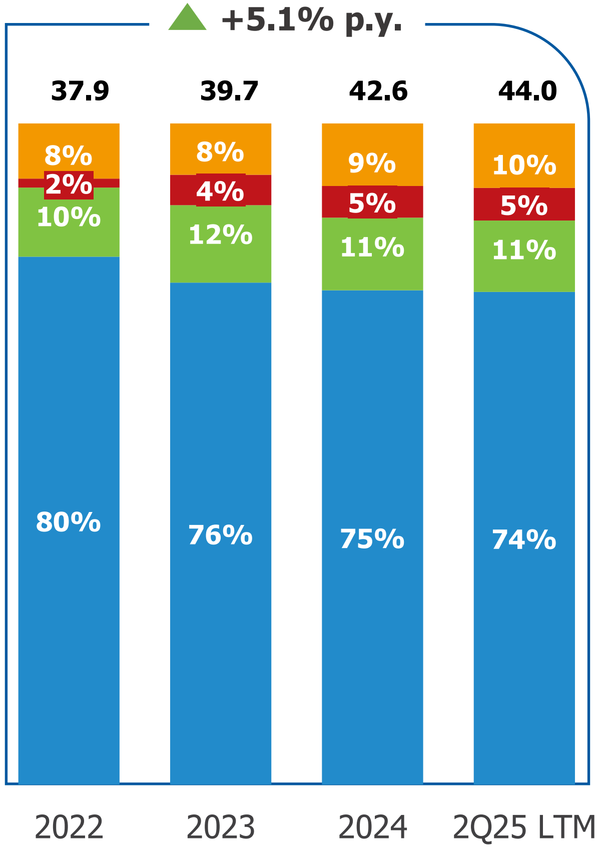
04

Financial Performance

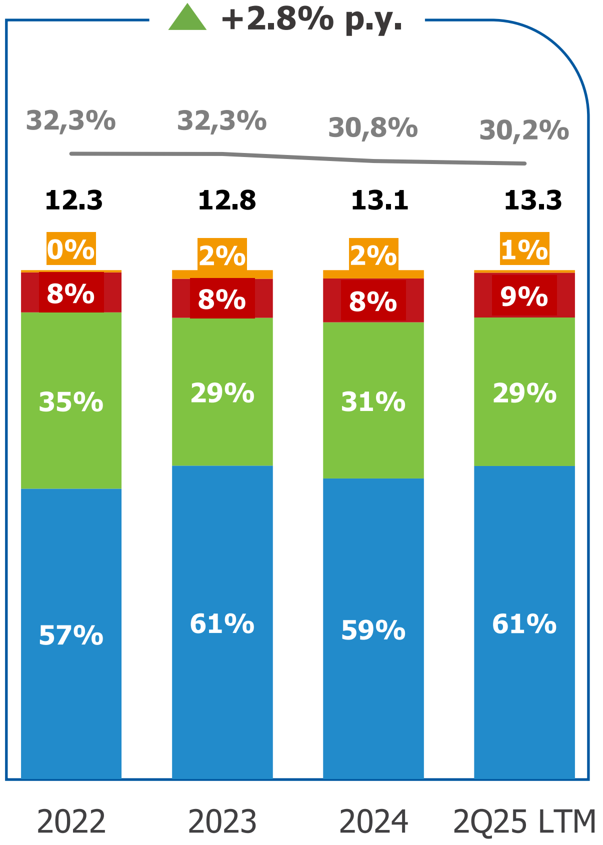
Consolidated Financial Performance

In R$ billions, unless otherwise stated

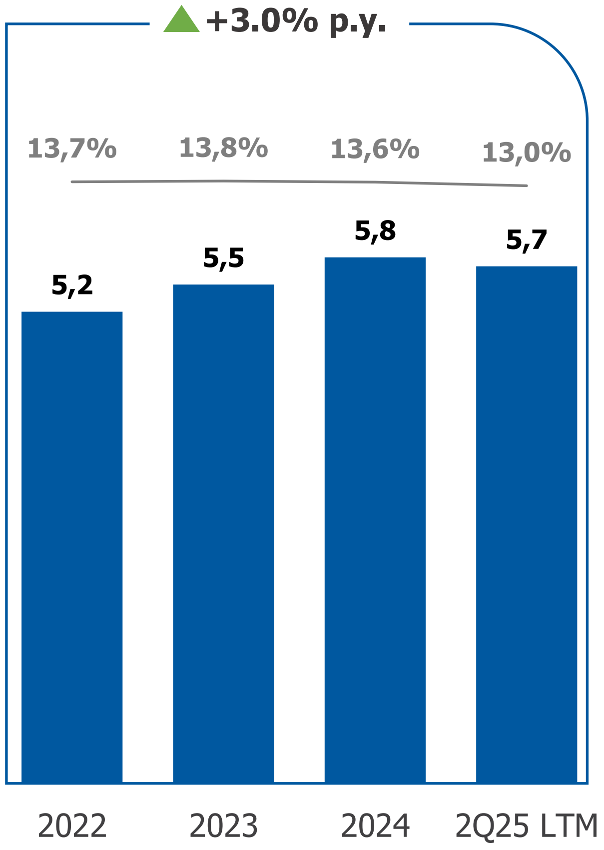
Net Revenue[1]



EBITDA & EBITDA Margin



Net Income & Net Margin



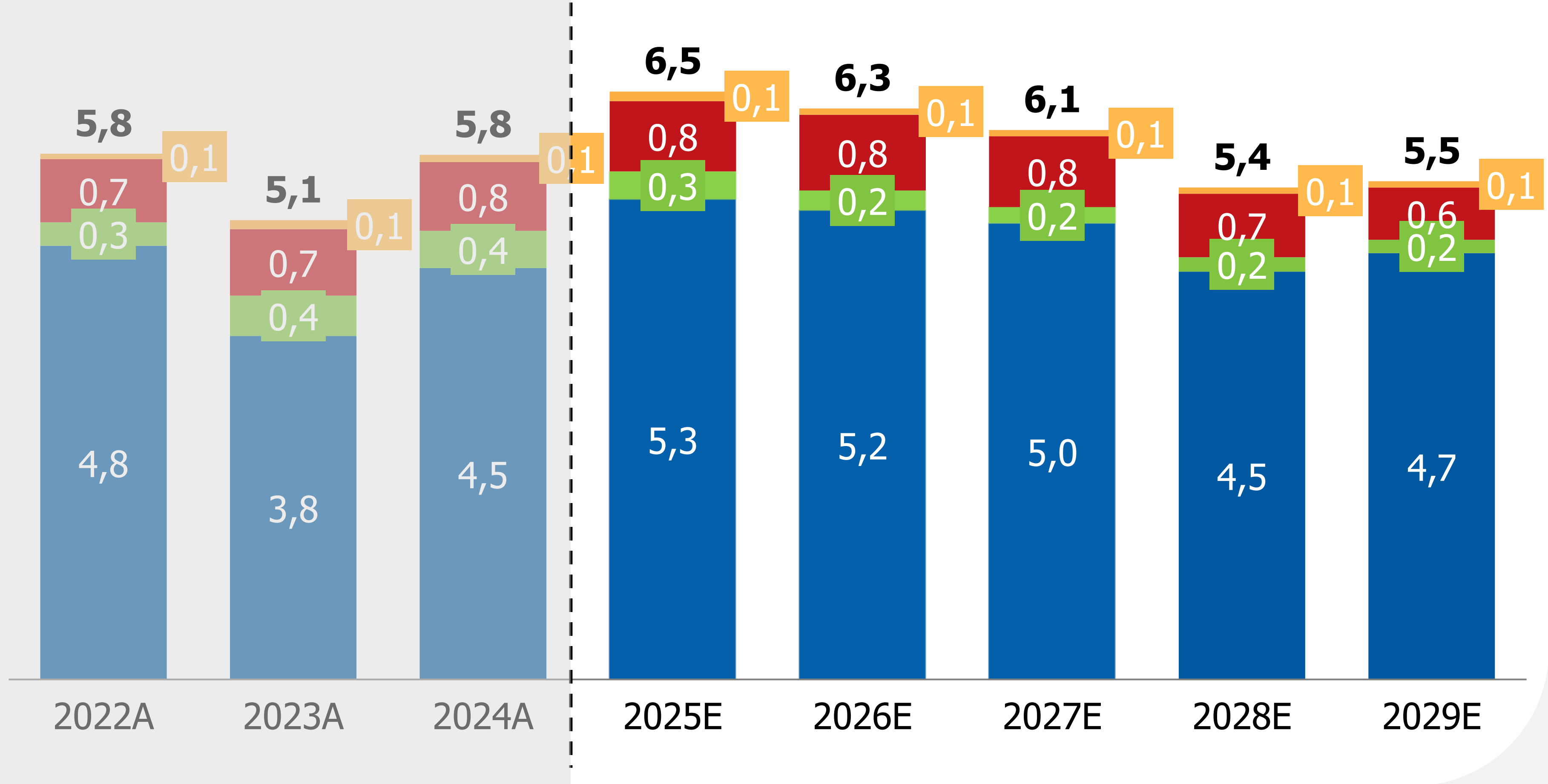
Generation | Distribution | Transmission | Commercialization, Services and Others | Margin

Notes: [1] Excludes corporate eliminations.

Capex Evolution

In R$ billions, unless otherwise stated

Stable Historical And Projected Capex, Concentrated In Regulated Distribution With Predefined Remuneration



Total Future Capex
R$ 29.8 billion

Commercialization & Services
R$ 0.4 bn

Transmission
R$ 3.7 bn

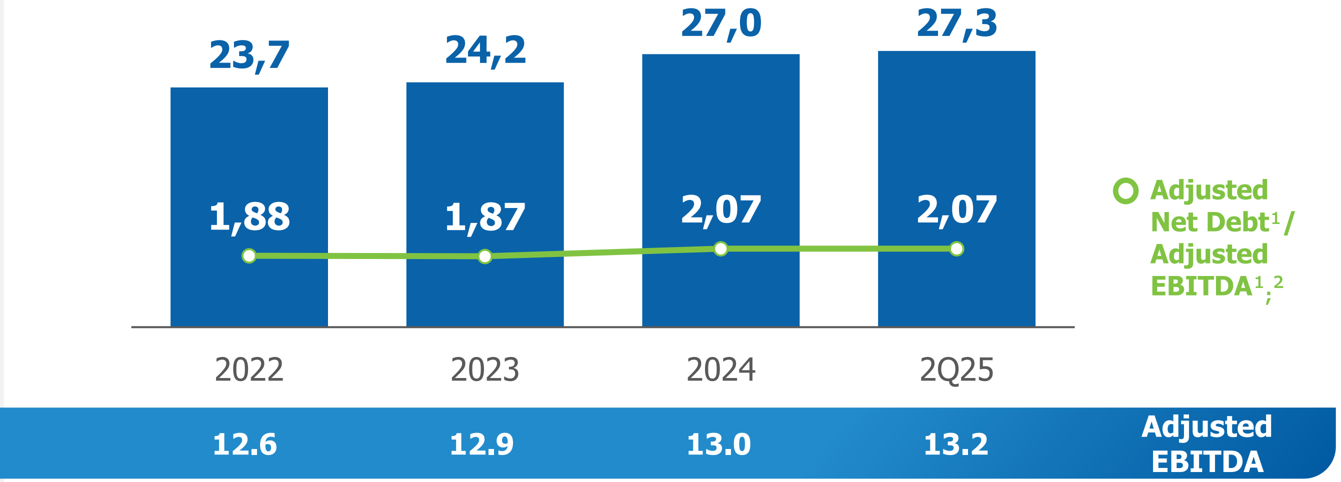
Generation
R$ 1.0 bn

Distribution[2]
R$ 24.7 bn

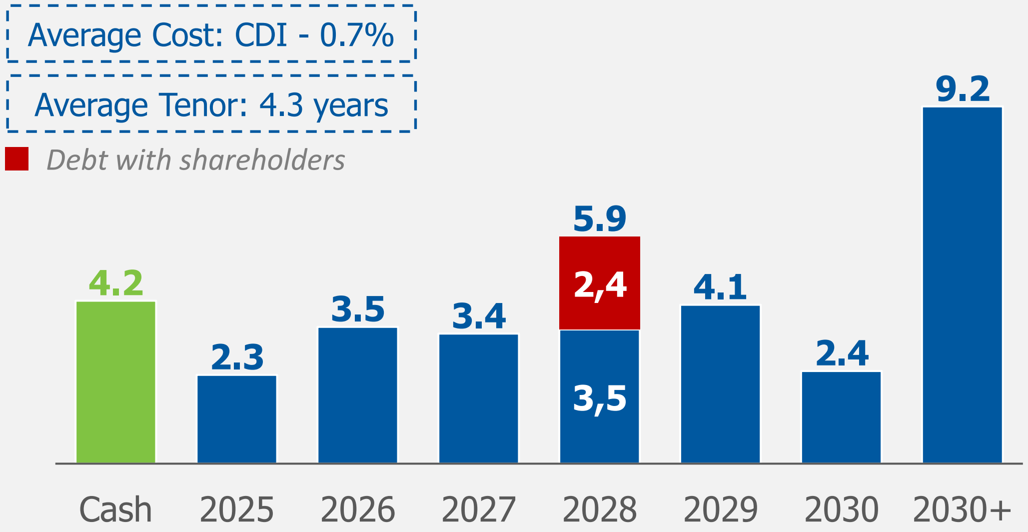
Notes: [1] Constant currency. [2] Disregard investments in Special Obligations on Distribution segment (among other items financed by consumers).

Debt Profile

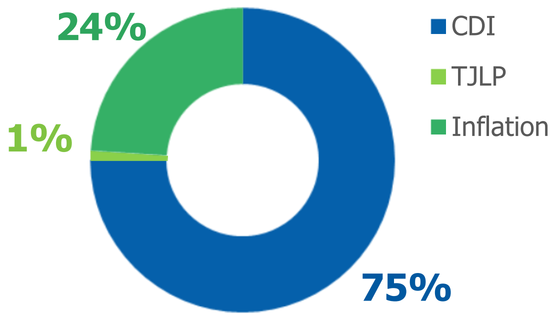
Leverage | Financial covenants criteria | R$ billion



Debt Amortization Schedule⁴ | IFRS | R$ billion | 2Q25



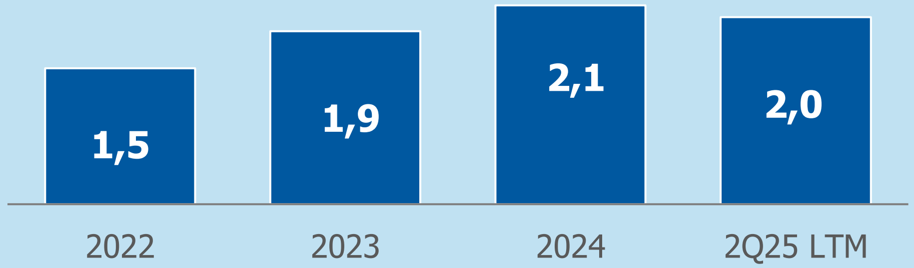
Gross debt breakdown by indexer³ | IFRS | 2Q25



Debt Portfolio Highlights

- CPFL has an extensive track record accessing the Brazilian capital markets, successfully raising R$7.5bn through debenture issuances in 2025.
- Beyond capital markets, CPFL secured a R$3.0 billion shareholder loan from SG in September 2025.
- In line with its financial policies, CPFL maintains no exposure to foreign currency risk

Debt Service Paid | R$ billion



Notes: [1] LTM EBITDA. [2] Adjusted by the proportional consolidation as well as considering SGBP's loan agreement. [3] Financial debt (-) hedge. [4] Considers only principal and derivatives.

CPFL ENERGIA

A

Appendix Governance

+110 years of Successful Track Record

The future has the **energy** of **our history**

1912
CPFL started with the merger of 4 companies of the sector

1997
Privatization: control of the company passed to the group composed of VBC Energia, Previ[1] and Bonaire Participações[2]

2002
CPFL Energia holding was created

2004
CPFL Energia Group made its first public offering on Bovespa and NYSE

BM&FBOVESPA A Nova Bolsa
NYSE

2009
CPFL was one of the winners of the first wind energy auction in Brazil

2017
State Grid acquired an 83.7% stake in CPFL Energia Group

2021
CPFL Energia Group acquired 100% of the Companhia Estadual de Transmissão de Energia Elétrica (CEEE-T), now CPFL Transmissão

CEEE

2025
Assigned the company a global-scale corporation rating of "Baa2" and "BBB"

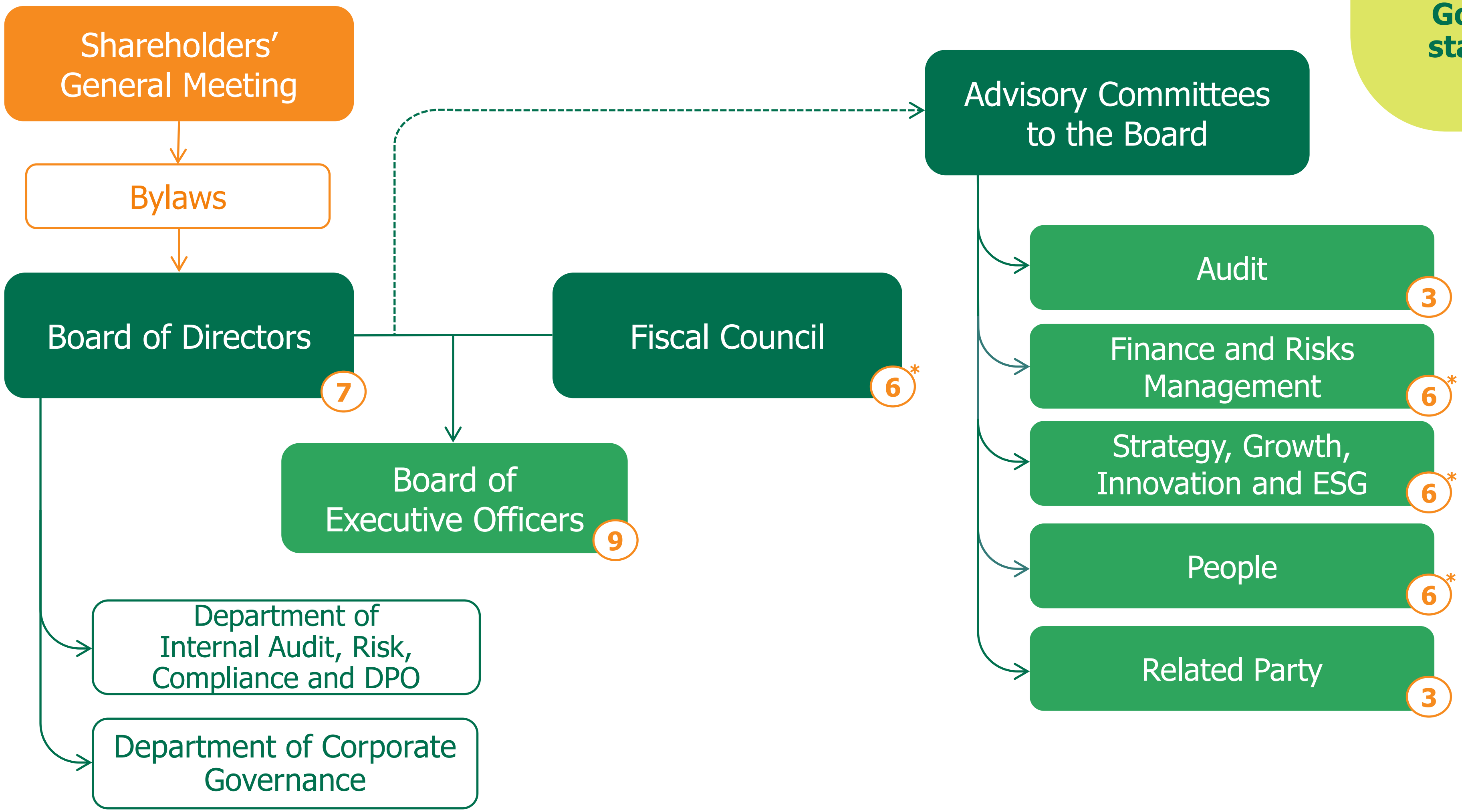
MOODY'S
FitchRatings

Note: [1] Pension Fund of the Banco do Brasil's Employees. [2] Funcesp, Sistel, Petros and Sabesprev pension funds.

High-Standard Corporate Governance

CPFE
B3 LISTED NM

Highest Corporate Governance standards in Brazil



N Number of members *3 Effectives and 3 Alternates

Shareholder Structure & Corporate Governance

CPFL's Unique Strength: Experienced Board of Directors with One of the Largest Power Company Globally as Controlling Shareholder

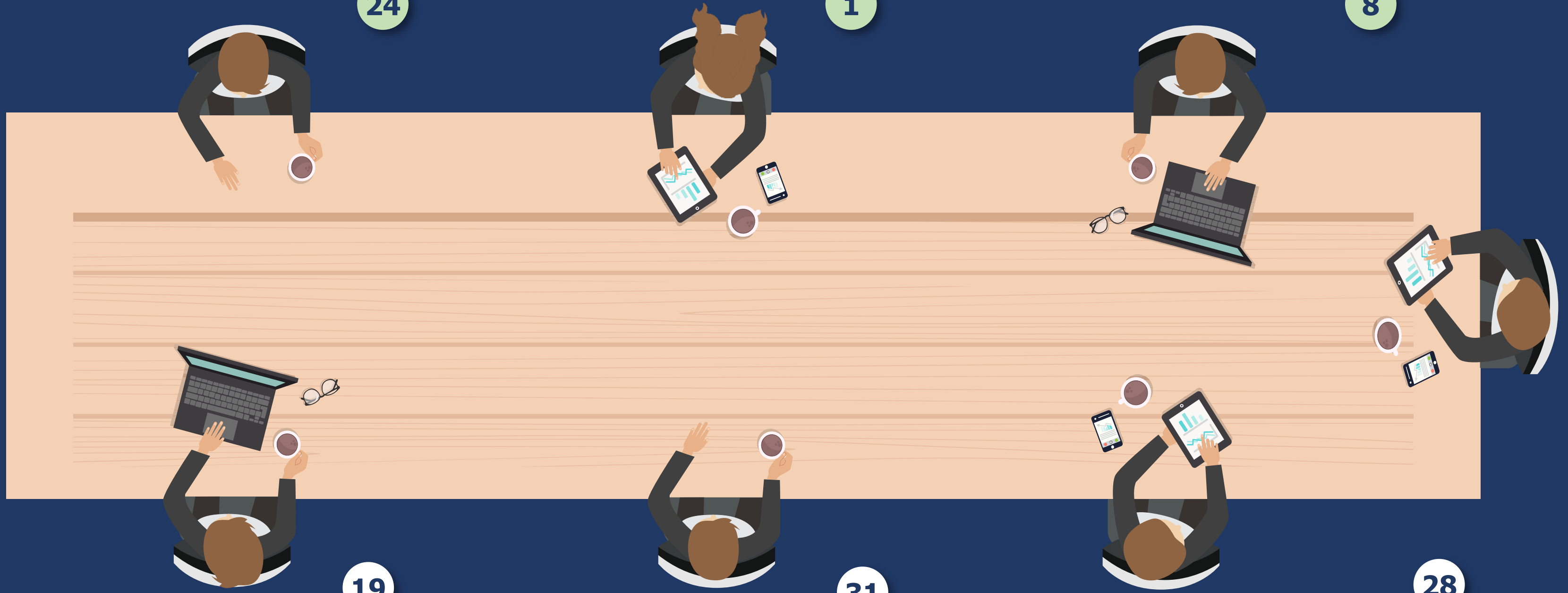
Board of Directors

- Years of experience
- Years at the group

Gustavo Estrella – *Management Member* – 28 / 24

Claudia Elisa – *Independent Member* – 30 / 1

Antônio Kandir – *Independent Member* – 49 / 8



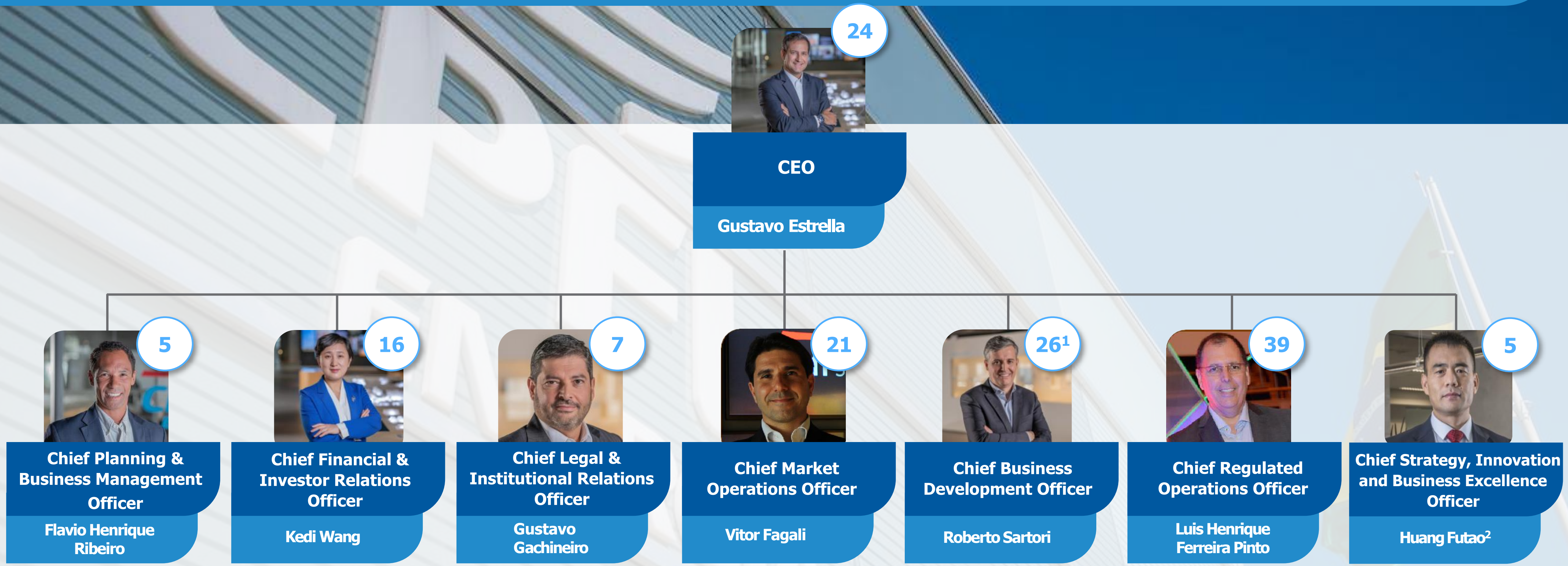
Daobiao Chen – *Chairman* – 35 / 35

Kedi Wang – *Management Member* – 19 / 16

Yumeng Zhao – *Member* – 31 / 31

Yusheng Wang – *Member* – 28 / 6

Executive Management Team



Years at the group

Notes: [1] Considers Roberto's experience in CPFL Energia and Rio Grande Energia SA (CPFL subsidiary). [2] Acting as Executive Vice President (interim).

Corporate Structure

State Grid Corporation of China — 100% → State Grid International Development Co., Ltd (国网国际发展有限公司)

State Grid International Development — 100% → State Grid Brazil Power Participações S.A. (国网巴西电力股份公司)

State Grid Brazil Power Participações S.A. — 83.71% → CPFL Energia

Free Float — 16.29% → CPFL Energia

Distribution		Generation		Transmission		Commercialization		Services	
cpfl paulista	100%	Jaguari Geração	100%	cpfl transmissão [3]	100%	CPFL Brasil [4]	100%	CPFL Serviços [4]	100%
cpfl piratininga	100%	Paulista Lajeado	59.93%	TESB	98%	CPFL Sul Geradora	99.95%	CPFL GD	100%
cpfl santa cruz	100%	Investco	5.94%	CPFL Piracicaba	100%	CPFL Brasil Varejista	100%	cpfl atende	100%
cpfl rge [1]	100%	cpfl geração	100%	CPFL Morro Agudo	100%	CPFL Meridional	100%	alesta [5]	100%
		Ceran	65%	CPFL Maracanaú	100%	CPFL Planalto	100%	cpfl total	100%
		Enercan	52.12%	CPFL Sul I	100%			cpfl finanças	100%
		Foz do Chapecó	51%	CPFL Sul II	100%			cpfl infra	100%
		CPFL Renováveis [2]						cpfl pessoas	100%
		BAESA	25.01%					cpfl supre	100%
		Other subsidiaries							
		UHE Serra da Mesa [6]							

Reference date: 06/30/2025

Notes: [1] RGE is controlled by CPFL Energia (89.0107%) and CPFL Brasil (10.9893%). [2] CPFL Renováveis is controlled by CPFL Energia (51.00%) and CPFL Geração (49.00%). [3] CPFL Transmissão is controlled by CPFL Brasil (100%). [4] CPFL Soluções = CPFL Brasil + CPFL Serviços. [5] Alesta is controlled by CPFL Energia (99.99%) and by CPFL Brasil (0.01%). [6] It is not a matter of equity interest, only the right to represent 51.54% of the availability of power and energy of Serra da Mesa HPP, regarding the Power Purchase Agreement between CPFL Renováveis and Eletrobras.

CPFL ENERGIA

B

Appendix Deep Dive on Distribution

Distribution Concessions

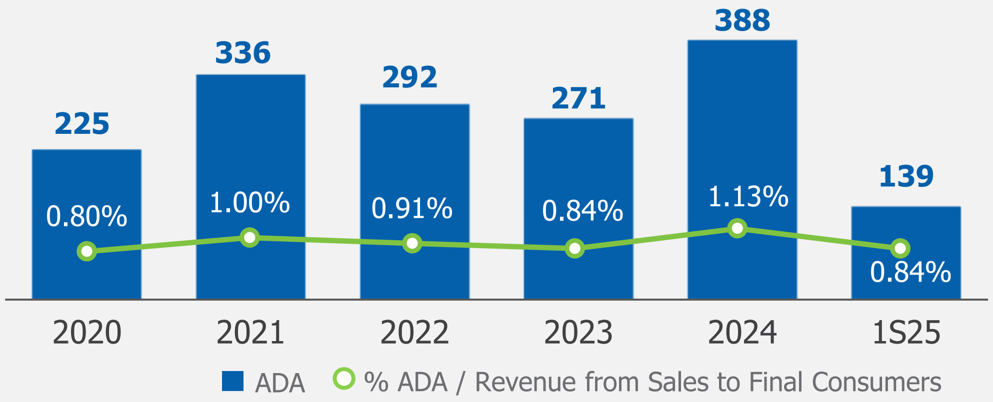
Concessions Breakdown

	cpfl paulista	cpfl piratininga	cpfl santa cruz	cpfl rge	Total
Concession Maturities	2027	2028	2045	2027	-
Readjustment Index	IGPM	IGPM	IPCA	IGPM	-
Municipalities Covered	234	27	45	381	687
Concession Area (km^2)	90,485	6,954	20,250	182,904	300,593
Transmission and Distribution Lines (km)	144,267	29,147	24,864	159,680	357,958
# of Substations	295	59	74	166	594
# of Consumers ('000)	5,072	1,988	517	3,142	10,719
# of Inhabitants (mm)	10.3	4.4	1.1	7.1	22.9

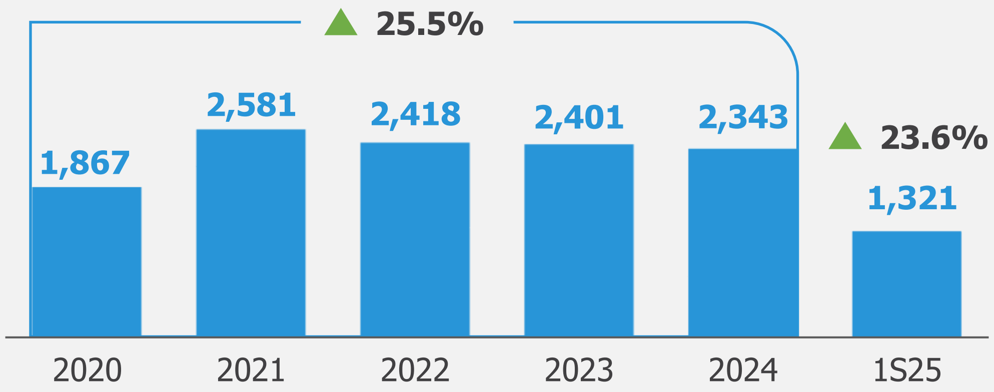
Delinquency and Energy Losses

Delinquency

ADA | R$ million



Collection Actions | Power cuts | thousands



Energy Losses

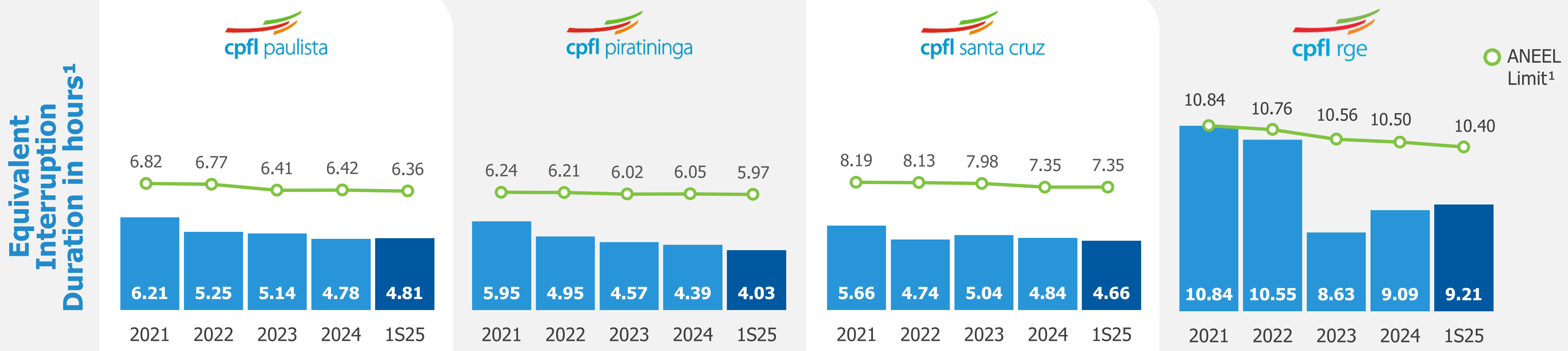
12 Months Accumulated	Jun-24	Jun-25	ANEEL[1]
CPFL Paulista	9.48%	9.18%	**8.54%**
CPFL Piratininga[2]	7.59%	7.62%	**6.03%**
RGE[3]	9.93%	9.93%	**9.51%**
CPFL Santa Cruz	8.02%	7.68%	**9.11%**

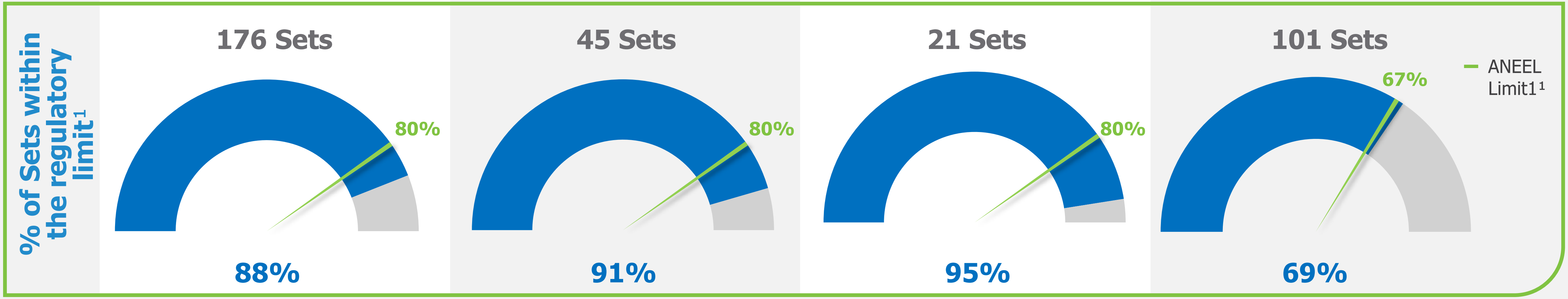
Intensified actions against frauds | 2Q25:

- Blindage of electrical borders and internal substations
- Mapping of energy losses through microbalances
- 101.8 thousand fraud inspections performed in consumer units
- Replacement of +8.6k obsolete/defective meters for new electronic meters
- Visit in 16.5k consumer units inactivated for cutting in cases of self-reconnection
- Regularization of 48.4k consumer units, with increase of consumption and without contract
- Regularization of 587 clandestine consumer units, most of which having the need of CPFL Energia's grid construction
- Market discipline through 120 news in media related to CPFL operations to fight fraud and theft

Notes: [1] ANEEL Limit referring to 06/30/2025. [2] According to the previous ANEEL criteria defined without distributed generation (DG) effects. [3] In RGE, high-voltage clients (A1) were disregarded.

Quality Indicators - SAIDI

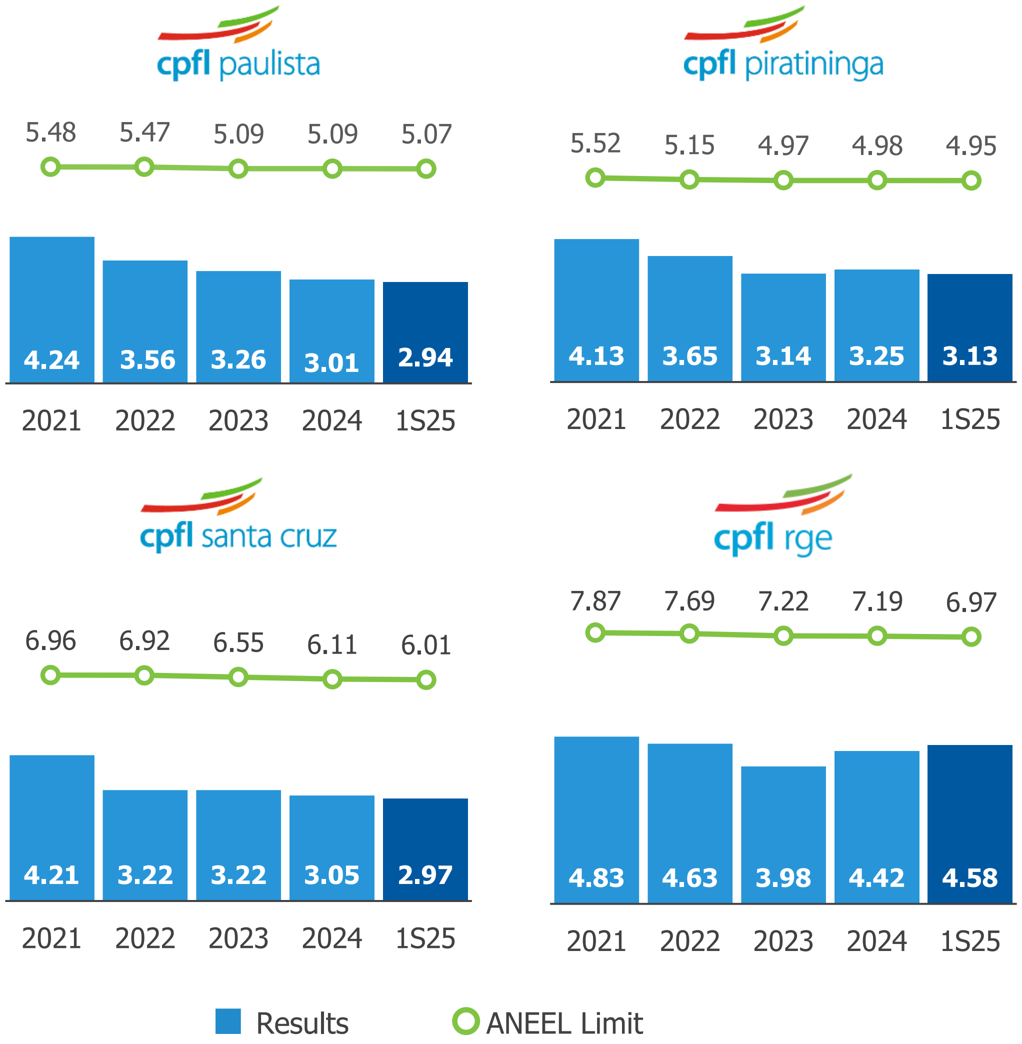


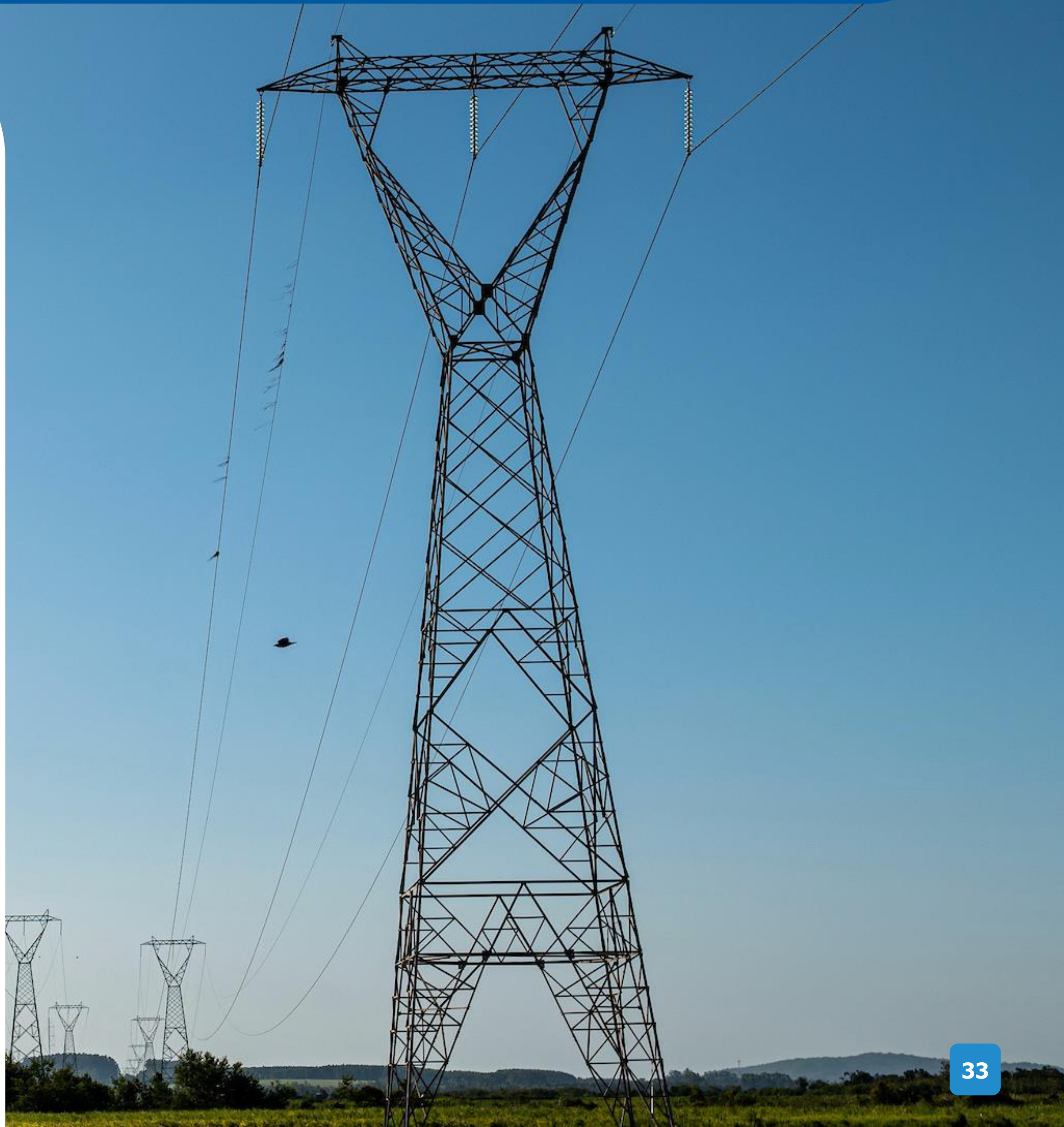


Notes: [1] Referring to: 06/30/2025.

Quality Indicators - SAIFI

Equivalent Frequency of Interruption | in times





C

Appendix Overview of Innovation Projects

Innovation Projects

What is ADMS?

"Advanced Distribution Management System" is the fully integrated smart control system for Utilities. The CPFL project is the largest and most complete implementation of ADMS in Brazil.

Improvements:

- Fully unified system with operator productivity increasing
- Several automatic energy restoration possibilities
- Prepared to receive data from future Smart Grid
- Real time fault location
- Voltage control
- Energy grid sensors
- Simulations
- Process automation and beyond…

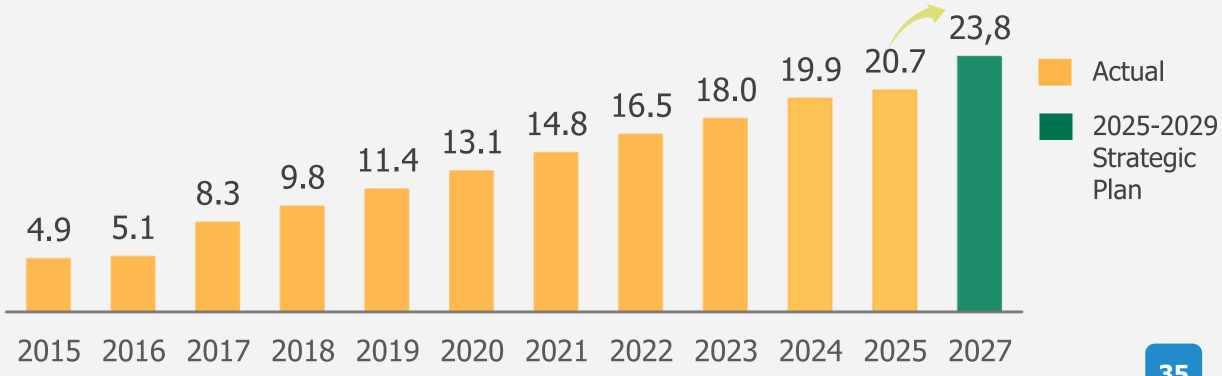
Indicators Impacts:

SAIDI, SAIFI, Compensatory Fines and Losses

Expected results:

- Reduction of interruption time for clients
- Reduction of displacement of field teams
- Increase of operational efficiency

Installation of Automatic Reclosers | thousands



B Smart Project

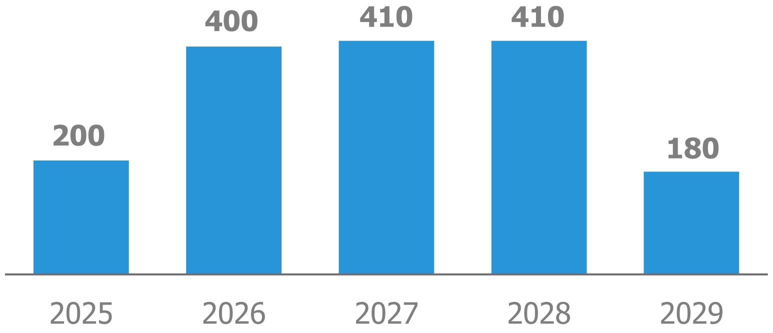
2030 ESG Plan | **Safe & Reliable Business**

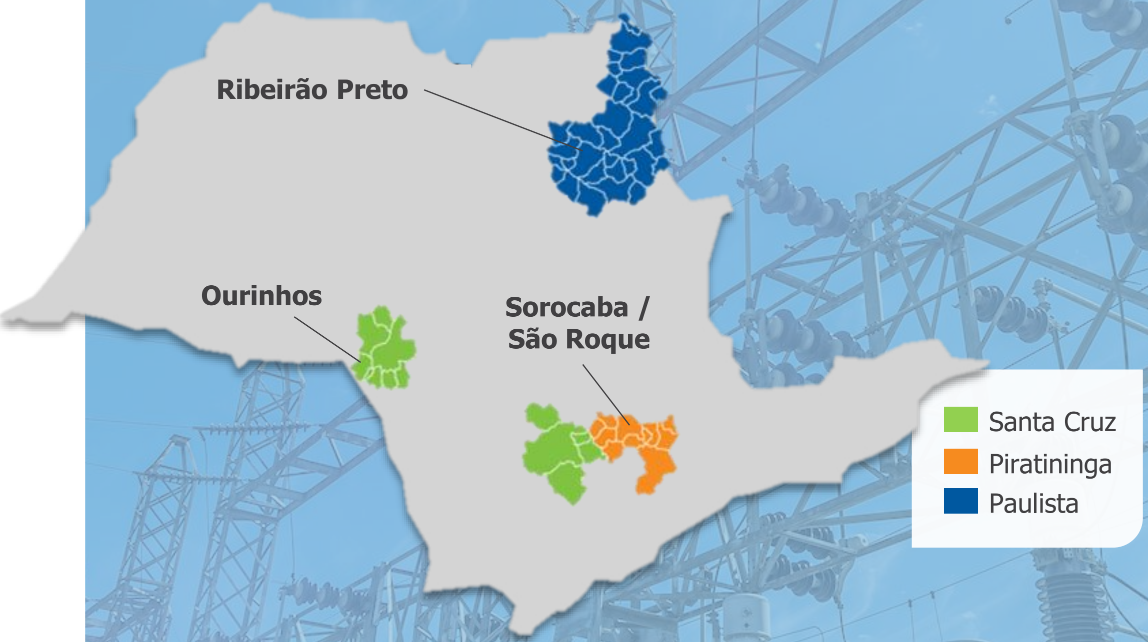
B SMART
Projeto de Medidores Inteligentes

R$ 1.2 billion
Investment

1.6 million
Meters

Meters Replacement Plan | Thousands





Electrical Mobility

In progress

Expansion of fleet electrification and creation of the Green Corridor

Electrification of 4 new operational bases, with different characteristics, to complement the studies already carried out and validate the use of electric vehicles in CPFL's operations.

Creation of an electric corridor connecting cities on strategic routes within CPFL's concession area, guaranteeing safe and efficient operations.

Plan ESG 2030:

P1. Renewable & Smart Solutions

C4. Reach at least 15% of Electrified Fleet (aerial lift trucks) in Distribution companies by 2030

Electric Bus

Experienced the application of an electric bus as an internal circular on the Unicamp campus, evaluating and monitoring the parameters and impacts in real time:

- **+ 75,000** km traveled
- **54% CO_2** reduction compared to diesel

Electrification of 100% our operational fleet in Indaiatuba

Use of 21 electric vehicles, including passenger, utility and truck models in Indaiatuba city:

- **+ 1mi km** driven
- **+ 350 MWh**

Electric Mobility Services Platform

It involves the operation of electric stations in the city of Campinas, offering a high quality recharging service for electric vehicle owners.

- **+ 4,300** users
- **+ 2 million** km

Develop a new charging station concept

- Installation of charging stations with batteries and solar generation
- Model focused on usability, low impact on the network and sustainability

"Second Life": reutilization of used electric-vehicle batteries

Methodology to reuse used battery cells.

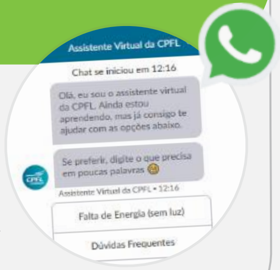
Prototype built:

- Energy: 8 kWh
- Voltage: 48V
- Power: 3kW

Bill's Collection Digitalization

Customer Digitalization

New features on web



- **6.8 MM** active users on **App**
- **5.1 MM** Digital Bills (no paper)
- **92.0% of interactions** through digital channels (Site, App, WhatsApp, totems)

Self-Service Totems

41 agencies
98 accredited
186 equipment

In 2025 there were more than 5.7 million self-service transactions

Actions Implemented

Pix

- Campaign with prizes to promote the PIX payment
- Modernization and simplification of bill by e-mail
- Pioneer in payment initiators for digital accounts – Partnership with Bradesco
- Ease in PIX "Copy and Paste" in the account by e-mail
- Account Only with QR Code PIX[1]
- Account withdrawal on the same day
- Bill paid notification in the App and at the Agency
- Cancellation of collection and power cuts

Payment Channels at CPFL Energia (%)

Jan-2020 | Jun-2025

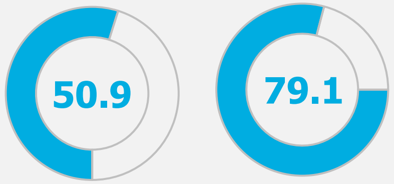
Cash

Collection Fee: ~3x the other ones

- Lottery
- Cashier
- Banking Accredited

E-Payments

- PIX
- Internet Banking
- Payment Slip
- Automatic Debit
- Bill[2]



Notes: [1] Only for customers who have opted in. [2] For group A customers only.

Opportunities in Energy Commercialization

A brand to bring to customers a full energy solution

Financial Services
(in energy bill)

Credit: provides for discos’ clients the option of payment of overdue bills in installments

Service payments: insurance, newspaper subscription and others

I-RECs and CERs

Renewable Energy Certificates (I-RECs), along with energy sales in the commercialization business

Sale of Carbon Credits

Datacenters

Strong and fast growth in Brazil, mainly in CPFL’s concession area, with great perspectives

Good conditions for industry:
- Renewable energy at low prices
- Energy supply with high quality
- Telecom infrastructure

Brazilian Installed Capacity:
- Current: 1 GW
- Potential: 15 GW

Free market for low voltage customers

New opportunities with the upcoming liberalization for low voltage customers

Green Hydrogen

R&D Project in partnership with Mizu Cimentos to produce Green Hydrogen

Incipient industry with high potential in Brazil in the years to come

D

Appendix
Sustainability

CPFL ESG Plan 2030

SUSTEINABILITY DRIVER	Provide sustainable, accessible and reliable energy to all walks of life, and enhance a safer, healthier and prosperous life of people in regions where we operate
TRENDS IN THE POWER SECTOR	Energy matrix transition; Digitalization; Smart network; Market Liberalization; Customer Centricity
OBJECTIVE	Power the transition to a more sustainable, safe and smart way of providing and using reliable energy, maximizing our positive impacts in the society.
PILLARS	**RENEWABLE & SMART SOLUTIONS** Providing the solutions for a carbon neutral future **SUSTAINABLE OPERATIONS** Aiming for the smallest possible environmental footprint **SHARED VALUE WITH SOCIETY** Creating shared value with our stakeholders **SAFE & RELIABLE BUSINESS** Fostering a culture of safety and responsibility
COMMITMENTS	**24 PUBLIC COMMITMENTS**

Our 6 Strategic Pillars

1 Operational Efficiency

2 Corporate Governance

3 Sustainability

4 Financial Discipline

5 Synergistic Growth

6 Customer Focus

Sustainability in Our Strategy

Sustainable value creation exploiting the **Triple Bottom Line**

ENVIRONMENTAL | **SOCIAL** | **ECONOMIC**

+

Megatrends in the power sector

- **Transition to a low carbon matrix**
- **Changing customer profiles and habits**
- **New technologies and digitalization**
- **Regulatory framework modernization**

How we deliver our strategic goals and targets **is as important as delivering them**

ESG PLAN 2030 incorporating Climate Change aligned with the **Strategic Plan**

CPFL ESG Strategy

Power the transition to a more sustainable, safe and smart way of providing and using reliable energy, maximizing our positive impacts in the society.

Renewable & smart solutions

Providing the solutions for a carbon neutral future

Sustainable operations

Aiming for the smallest possible environmental footprint

Shared value with society

Creating shared value with our stakeholders

Safe & reliable business

Fostering climate resilience and a culture of safety and responsibility

Our long-term vision

Renewable & smart solutions

- **Decarbonization**
  Promote a carbon neutral business, grounded in renewable energy and lean emissions
- **Smart energy**
  Promote and implement smart energy solutions

Sustainable operations

- **Ecoefficiency**
  Continuously advance in the efficient use of natural resources
- **Circular economy**
  Integrate a circular perspective into our business operation
- **Biodiversity**
  Potentialize our net positive impact in the biodiversity

Shared value with society

- **Client relationship**
  Foster a customer-oriented culture
- **Community**
  Be part of the solution to our communities' social challenges
- **Diversity**
  Create an inclusive culture, leveraging the diversity potential
- **Sustainable procurement**
  Promote the sustainable development of our supply chain

Safe & reliable business

- **Health & safety**
  Guarantee a safe and healthy environment to all
- **Corporate governance**
  Strive for the best standards of governance and integrity
- **Cybersecurity & data protection**
  Ensure transparency and alignment with best practices for cybersecurity and data protection, considering the constant digital evolution and emerging technologies.
- **Climate resilience**
  Potentialize the resilience to climate change and continuously advance in the management of risks by 2030.