



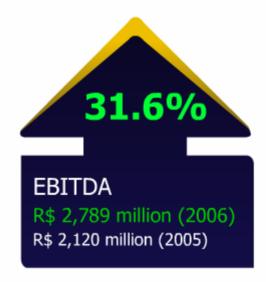


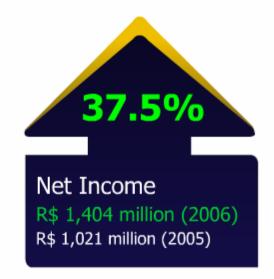
Highlights and 2006 Results – CPFL Energia

Value Creation Agenda









- 7.2% increase in total energy sales¹
- Growth through acquisitions, involving investments of R\$ 830 million<sup>2</sup>:
  - 32.69% of RGE in May/06
  - 11% of Foz do Chapecó HPP in Aug/06
  - Cia. Luz e Força Santa Cruz in Oct/06
- 144% increase in daily average traded share volume in 2006 (vs. 2005); CPFL included in the IBX-50 index in Jan/07
- Free float increased from 17.86% to 27.08%, due to Bradespar's withdrawal from the controlling group in Dec/06

## Non-recurring positive effects:

- Sale of 3.93% stake in Comgás, generating a net gain of R\$ 41 million
- Favorable judicial decision referring to PIS/COFINS paid on the increase in the calculation base, rules in favor of CPFL Paulista, CPFL Piratininga and RGE, generating net gain of R\$ 81 million



## CPFL Energia – Corporate Structure



- 1) Market position: 27.08 % free float + 0.01% Others
- 2) Considering combined stakes in Fox do Chapecó Energia S.A. (85%) and Consórcio Energético Fox do Chapecó (60%)





Concession Area Sales



**7.4%** (3.9% excluding the RGE stake acquisition effect)

Captive Market
Residential Rural Commercial Industrial
8.0% 13.6% 8.0% -9.0%
Without RGE effect 4.7% 4.1% 4.9% -13.1%

31.9% without RGE effect 30.6%

**TUSD Sales** 









Total Energy Sales



7.2% (4.4% excluding the RGE stake acquisition effect)

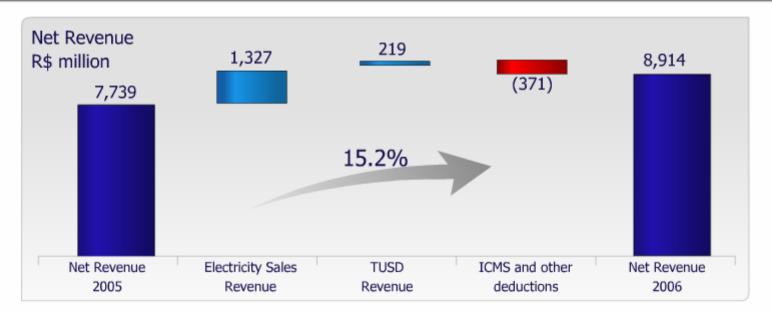


<sup>1)</sup> Free Market Sales (Commercialization and CPFL Sul Centrais Elétricas), excluding transactions between group 'companies (consolidation accounting criteria) and CCEE

<sup>2)</sup> Excluding transactions between groups companies (consolidation accounting criteria), CCEE and generation sales (except to the Free Market)



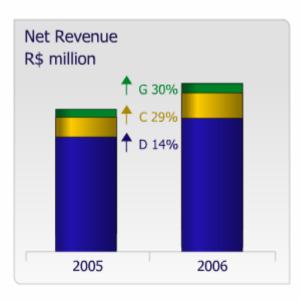
## CPFL Energia – 2006 Results

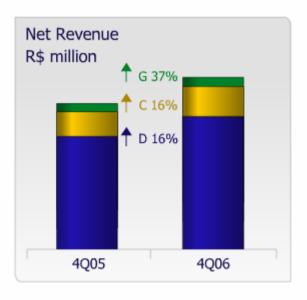


- 15.2% Net Revenue Increase (R\$ 1,175 million)
  - (+) 13.1% Electricity Sales Revenue increase (R\$ 1,327 million)
    - (+) 7.2% Total energy sales growth
      - (+) 2.8% Impact from the increased stake in RGE
      - (+) 31.1% Free market sales increase
    - (+) Annual Tariff Adjustment for CPFL Paulista (Apr/06: 10.8%), RGE (Apr/06: 10.2%) and CPFL Piratininga (Oct/05: 1.5% and Oct/06:10.8%)
  - (+) 46.4% TUSD revenue increase (R\$ 219 million)
  - (-) 12.6% ICMS tax and other revenue deductions increase (R\$ 371 million)



## Business Segments – 2006 Results





#### Distribution (R\$ 991 million)

- 7.4% Concession area sales increase
- · Annual tariff adjustments
  - CPFL Paulista 10.8% Apr/06
  - RGE 10.2% Apr/06
  - CPFL Piratininga 1.5% (Oct/05) and 10.8% (Oct/06)
- 47.0% TUSD revenue increase

#### Commercialization (R\$ 351 million)

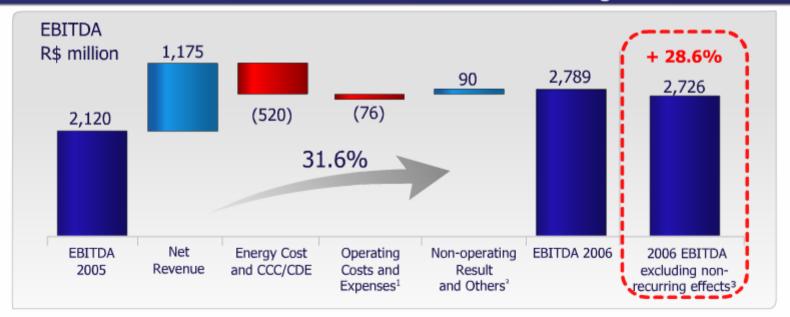
- 31.1%1 Free market sales revenue growth
- 77.0% Added value service revenue growth (R\$ 11 million)

#### Generation (R\$ 118 million)

- Assured energy increase (Barra Grande HPP and CPFL Sul Centrais Elétricas SPP operations), with the addition of 808.6 GWh
- · Adjustments in generators' contracts



## CPFL Energia – 2006 Results



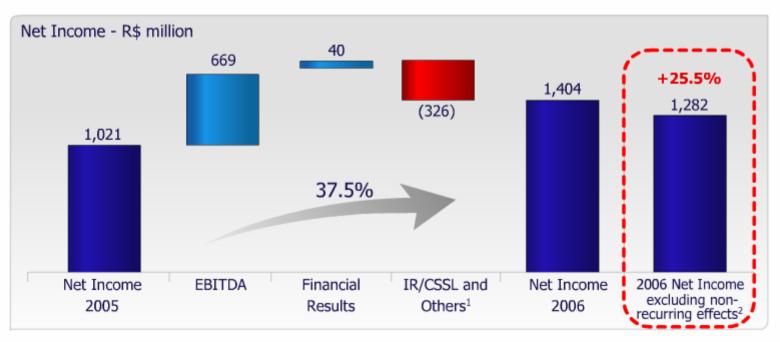
- 31.6% EBITDA increase (R\$ 669 million)
  - (+) 15.2% Net Revenue increase (R\$ 1,175 million)
  - (-) 6.6% Energy Cost increase (R\$ 261 million)
  - (-) 39.0% CCC/CDE Cost increase (R\$ 259 million)
  - (-) 7.7% Operating Costs and Expenses increase<sup>1</sup> (R\$ 76 million)
    - (-) Additional stake in RGE (R\$ 41 million)
    - (-) Barra Grande HPP and CPFL Sul Centrais Elétricas SPP operations (R\$ 11 million)
  - (+) Non-Operating Result and Others<sup>2</sup> (R\$ 90 million)
    - (+) Sale of stake in Comgás (R\$ 63 million)

<sup>1)</sup> Including Personnel, Materials, Third Party Services and Others

<sup>3)</sup> Non-recurring effect: sale of stake in Comgás



## CPFL Energia – 2006 Results



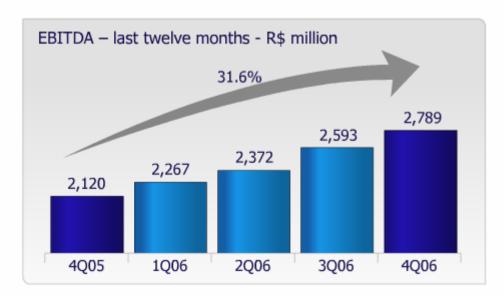
- 37.5% Net Income Increase (R\$ 383 million)
  - (+) 31.6% EBITDA increase (R\$ 669 million)
  - (+) Financial Results improvement (R\$ 40 million)
    - (+) 10.5% Financial Income increase (R\$ 61 million)
    - (-) 2.3% Financial Expenses increase<sup>2</sup> (R\$ 21 million)
  - (-) Income Tax, Social Contribution Tax and Others increase<sup>1</sup> (R\$ 326 million)

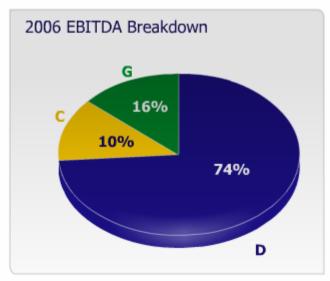
<sup>1)</sup> Including Pension Fund, Depreciation and Amortization

<sup>2)</sup> Includes goodwill amortization

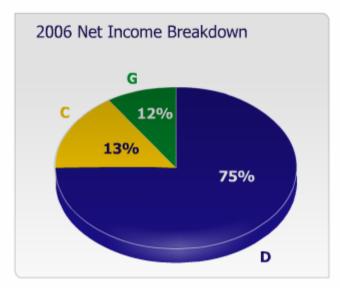


## CPFL Energia reports consistent growth in EBITDA and Net Income



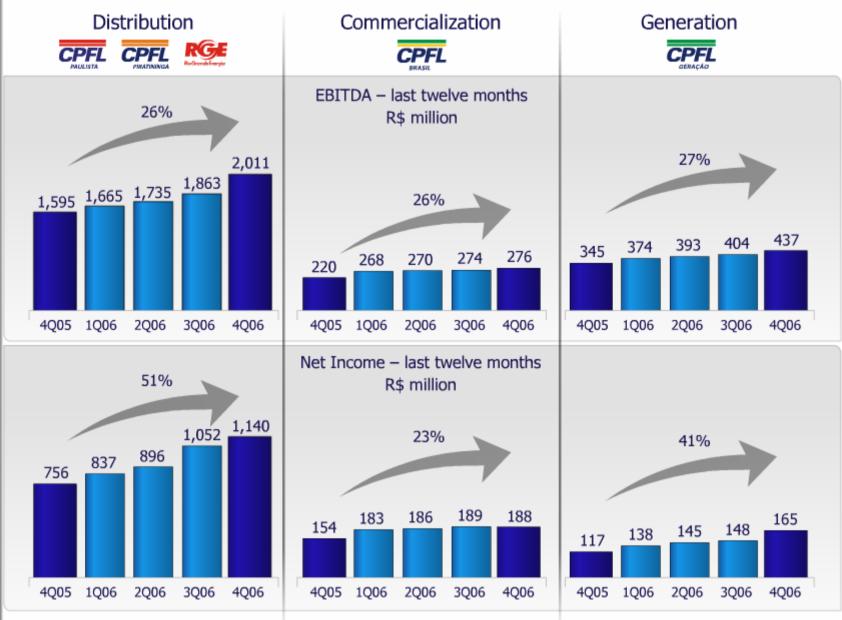








## All business units contribute positively to the Group's results







CPFL's EBITDA margin suceeds 30% in 2006



## Shareholder's Return Commitment

CPFL distributes 95% of net income in dividends - R\$ 1,334 million in 2006 – R\$ 2.78 per share



Payment of R\$ 1.28/share in the 1H06 and R\$ 1.50/share in the 2H06 will generate dividend vield above the sector average



#### Six-month Dividend Yield

Average Price

1.9%

4.3% 4.6%

5.3% 4.3%

4.8%

9.6%

End of Period Price

1.7%

4.8%

5.0%

9.8%

Since the IPO (2H04), CPFL Energia's dividend yield has already reached 29.1%<sup>2</sup>

3.7%

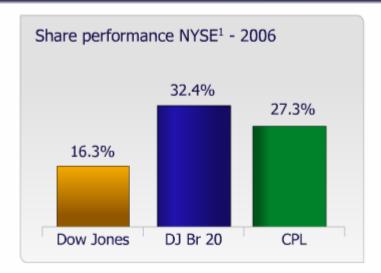
<sup>(1)</sup> Declared dividend: payment in the next half year

<sup>(2)</sup> IPO's price per share: R\$ 17.22



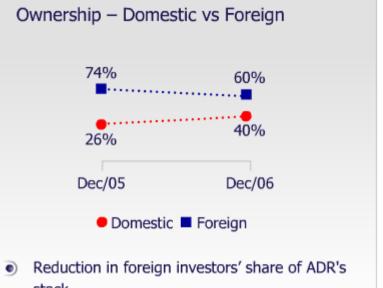
## CPFL Performance in 2006







increase in domestic investors' positions

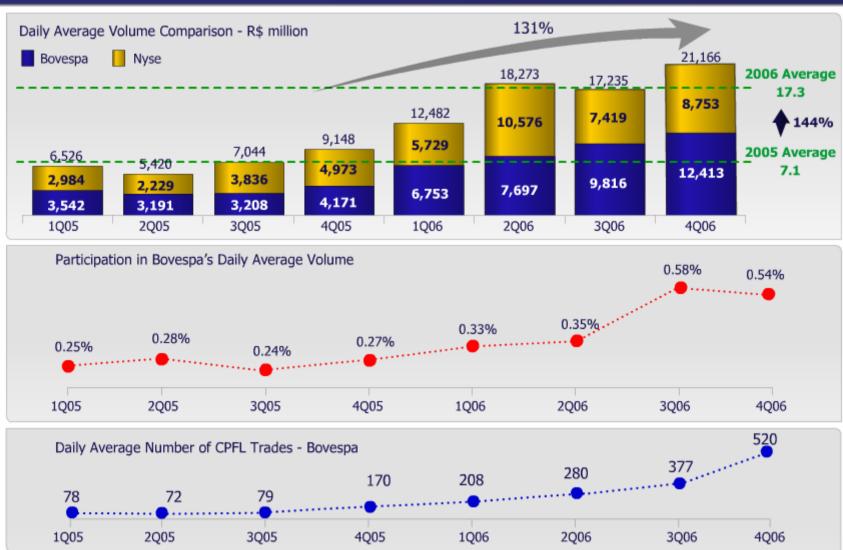


stock

(retail and institutional)



# Average traded volume growth 144%, with Bovespa's relative participation increase



CPFL Energia has the highest liquidity among private companies in the Brazilian Energy Sector



# 2<sup>nd</sup> consecutive year in the ISE-Bovespa and inclusion in the IBrX-50 since January 1<sup>st</sup>, 2007

CPFL Energia has been included in the IBX-50 since Jan/07, which includes the
 50 most actively traded shares on the Bovespa



Investment funds currently indexed to the IBrX-50 have a Shareholders Equity<sup>1</sup> of R\$ 8.2 billion

 CPFL Energia is among the 34 companies making up the Bovespa's Corporate Sustainability Index – for the 2<sup>nd</sup> consecutive year













































## Summary

Highlights and 2006 Results – CPFL Energia

## Value Creation Agenda



# Success achieved by CPFL Energia is based on a strategic agenda clearly defined, focused on sustainable growth of its businesses



Synergic growth



Operating efficiency



Financial discipline



Sustainability and Social Responsability



Differentiated Corporate Governance



# Implementation of the synergic growth strategy, with 3 acquisitions in 2006, with additional investments of R\$ 830<sup>1</sup> million



## Acquisition of a 32.69% stake in RGE

- Acquisition in May/06<sup>2</sup>
- Payment of R\$ 383 million
- Financial Statements Consolidation:
  - Balance Sheet: 100% since January/06
  - Income Statement: 67.07% until May/06 and 100% as of June/06

## Acquisition of 11% stake in Foz do Chapecó HPP

- Acquisition in August 2006<sup>3</sup>
- Payment of R\$ 8.8 million
- 94 MW of additional installed capacity,
   48 MWmedium assured energy and R\$ 230 million CAPEX
- Start-up in 2010





## **Acquisition of Santa Cruz company**

- Acquisition in October 2006<sup>4</sup>
- Payment of R\$ 203 million
- · Financial Statements Consolidation:
  - Balance sheet: 100% since Dec/06
  - Income Statement: 100% since 15 of Jan/07

R\$ 830 million investments include Foz do Chapecó HPP additional CAPEX.

Approved by Aneel on Sep 20, 2006.

<sup>2)</sup> Approved by Aneel on May 25, 2006

<sup>4)</sup> Approved by Aneel on Dec 21, 2006



## RGE integration process will be concluded by January/08

## **Concluded Activities**

- ✓ Organizational restructuring
- ✓ Supply process optimization
- ✓ Human resouces process' centralization
- ✓ Infrastructure's optimization (headquarters)
- ✓ Reduction in overtime (Human Resources)

## **Working-on Activities**

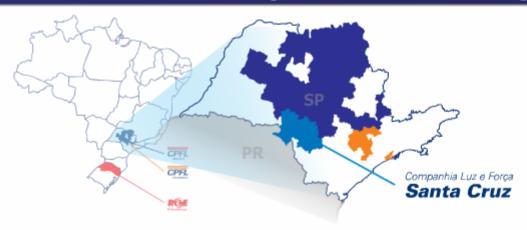
- Software's licenses and services of support and programming optimization
- Delinquency recovery
- Cost of debt, banking taxes and insurance reduction
- Tax credit's optimization

Integration process will generate R\$ 32.5 million gains annually by synergies





## First Stage of Santa Cruz Integration Plan



#### Consolidation

- Balance sheet as of Dec/06
- Income Statement as of Jan/07

## First stage: Definition of the Integration Plan

- Definition of the new organizational structure
- Infrastructure's optimization
- Centralization of processes: migration to a shared operation, generating synergy and productivity gains in operational and administrative processes
- Improvement in the quality of the services provided through more efficient operational management
- Implementation of the SAP R/3 and integration with CPFL Energia
- Financial leverage opportunity analysis

Estimated conclusion of the Integration Plan: 1Q07

# CPFL ENERGIA

## Start-up of Campos Novos HPP on February 3<sup>rd</sup>, 2007



- Beginning of reservoir filling:
- Minimum Operating Quota:
- Start-up:

November 26<sup>th</sup>, 2006 January 31<sup>st</sup>, 2007

February 3<sup>rd</sup>, 2007

1<sup>st</sup> turbine: 91% assured energy

With the operation of the Campos Novos HPP, the company will add 429 MW and 184 MWmedium to the Group's current capacity, increasing revenue by R\$200 million/year



## Beginning of the construction of Foz do Chapecó HPP



Beginning of construction: December 21st, 2006

CPFL Geração's stake: 51%

Capital structure: 30% Equity and 70% BNDES

Start-up: August 2010

Installed capacity: 436 MW

Assured energy: 220 MWmedium

Foz do Chapecó HPP will represent a R\$ 1.1 billion investment by CPFL and additional annual revenue growth of R\$ 245 million





## The Group's installed capacity will reach 2,1 thousand MW in 2010

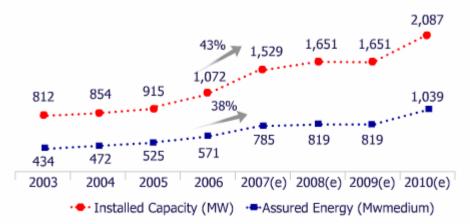
#### Plants in operation

|  | Installed<br>Capacity<br>(MW) |       |
|--|-------------------------------|-------|
| CPFL L                                   | 154,9                         | 88,8  |
| CPFL Sul                                 | 2,7                           | 2,4   |
| Semesa L                                 | 657,1                         | 345,8 |
| Ceran Monte Claro HPP                    | 84,5                          | 38,4  |
| Baesa L<br>Energétive Sarra Directo S.A. | 172,5                         | 95,2  |
| Enercan  Gargees Neves Energial A.       | 428,8                         | 184,1 |

#### Plants under construction

|   |                     | Installed<br>Capacity<br>(MW) | Assured<br>Energy<br>(MWmedium) |
|---|---------------------|-------------------------------|---------------------------------|
| Ceran Co Energético Rio dos Antos                         | Castro<br>Alves HPP | 84,5                          | 41,6                            |
|   |                     | Commercial Operation: 2007    |                                 |
|   | 14 de<br>Julho HPP  | 65                            | 32,5                            |
|   |                     | Commercial Operation: 2008    |                                 |
| Foz do Chapecó la los de Chapecó la Chapecó Proregio S.A. |                     | 436,1                         | 220,3                           |
|   |                     | Commercial Operation: 2010    |                                 |

#### **Installed Capacity and Assured Energy**







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# Synergic growth

- Acquisition of 32.69% stake in RGE in May/06, 11% stake in Foz do Chapecó HPP's in Aug/06 and Cia. Luz e Força Santa Cruz in Oct/06
- Foz do Chapecó HPP's beginning of construction
- Start-up of Campos Novos HPP



Operating efficiency



Financial discipline



Sustainability and Social Responsability

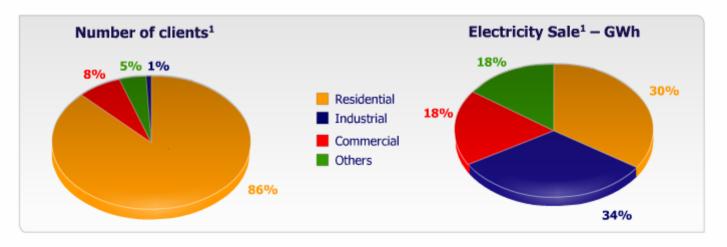


Differentiated Corporate Governance

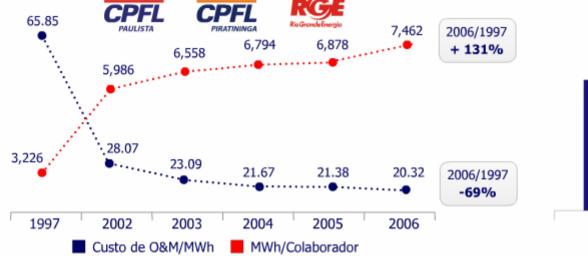


# The solidity achieved by CPFL reflects its operating efficiency and the quality of the markets in which it operates

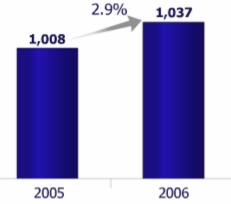
### Consolidated Distribution - 5.9 million clients<sup>1</sup>



#### Search for optimal scale<sup>2</sup>



#### Clients per Employee



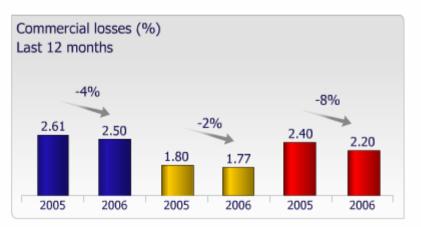
<sup>1</sup> Number of clients and consumption include Stal Cruz - consider only CAPTIVE MARKET

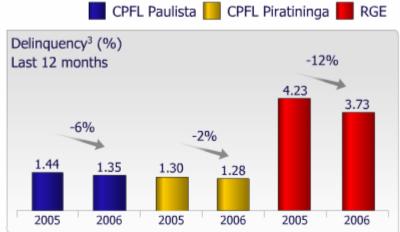
<sup>2</sup> Indicators consider only CPFL Paulista until 2000. Values in constant currency based on December/06. MWh refers to captive market sales + TUSD sales.



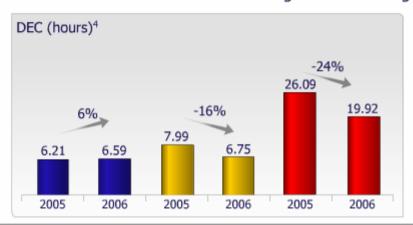
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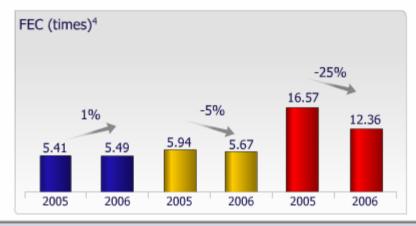
- 205,000 new connections in 2006<sup>1</sup> average of 17,000 connections per month: 5.5% up on 2005 average
- Commercial losses reduction program: 557,000 inspections R\$ 141 million revenue recovey<sup>2</sup>





- Initiatives to reduce delinquency levels in RGE:
  - · Intensification of debt negotiation with Government and hospitals
  - Intensification of collection in high and low-voltage groups





<sup>1)</sup> Excluding disconnections

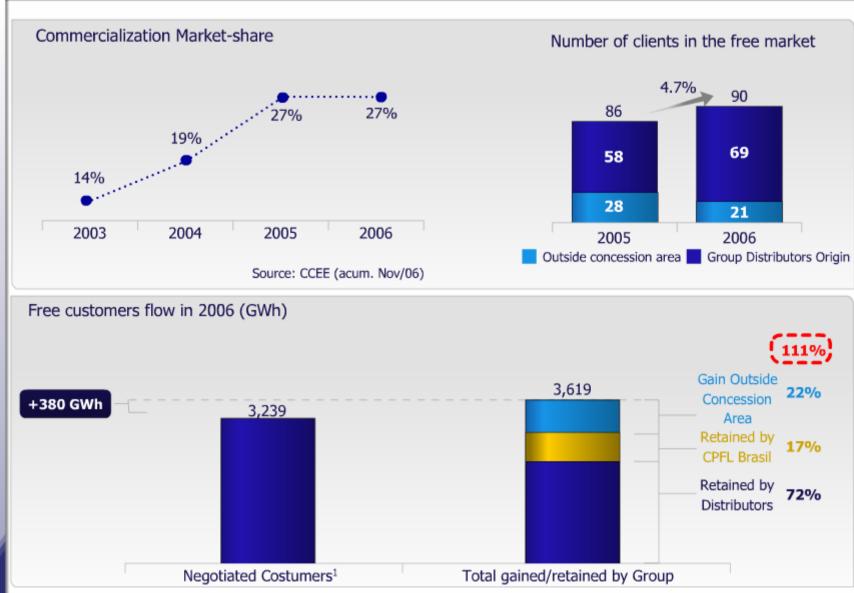
Source: ANEEL

<sup>2)</sup> Considering 100% of RGE

<sup>3)</sup> Bills overdue for more than 30 days - % of total billings



# Commercialization's number of clients increase and positive balance in free customers movement





## New projects for efficiency improvement – Seis Sigma and CCS

## Seis Sigma Program

- Status: 7 projects being implemented, including infrastructure, distribution, billing and Call Center
- Purpose: Improve business processes performance and efficiency
- Average term for projects's conclusion: 2H07



## CCS Project - Commercial System

- Start-up: March/06
- Purpose: Update commercial management system of CPFL Group companies:
  - Unified database and processes's integration
  - · Speed up mergers of new companies
  - Cost reductions
- Conclusion: December/07

















# Success achieved by CPFL Energia is based on a strategic agenda clearly defined, focused on sustainable growth of its businesses



# Synergic growth

- Acquisition of 32.69% stake in RGE in May/06, 11% stake in Foz do Chapecó HPP's in Aug/06 and Cia. Luz e Força Santa Cruz in Oct/06
- Foz do Chapecó HPP's beginning of construction
- Start-up of Campos Novos HPP



# Operating efficiency

- Efficiency and productivity gains in Distribution
- Competitive performance by Commercialization



Financial discipline



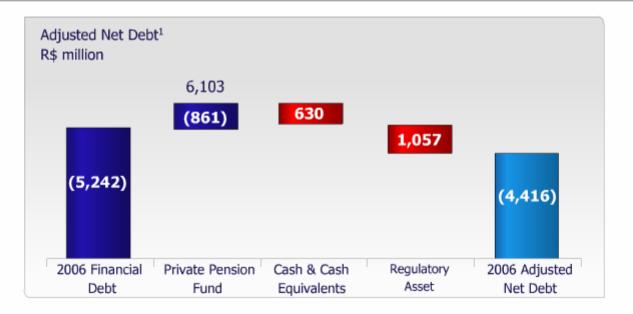
Sustainability and Social Responsability

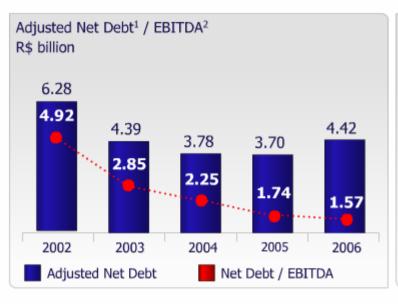


Differentiated Corporate Governance



## Financial Discipline and Debt Profile



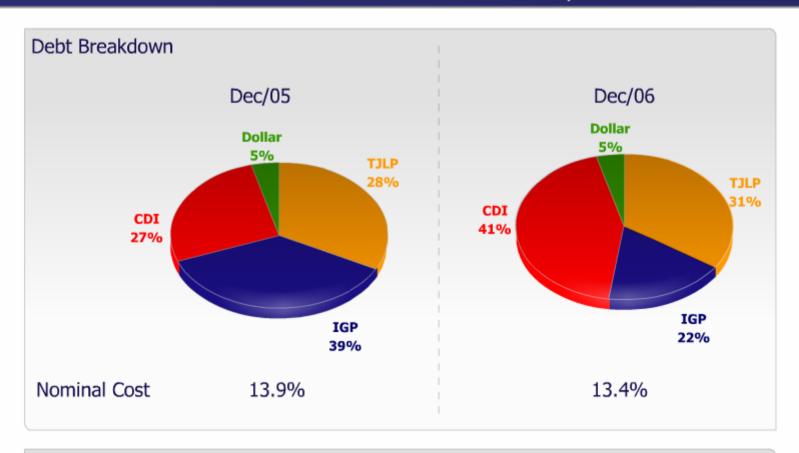




- 1) Adjusted Net Debt = total financial debt + private pension plan cash and cash equivalents regulatory asset
- 2) Last 12 months EBITDA



## Financial Discipline and Debt Profile



- Increase in CDI stake: CPFL Piratininga and CPFL Paulista debenture issues
- Decrease in IGP-M stake: pre-payment of CPFL Paulista debentures
- Increase TJLP stake: Finem resources in CPFL Paulista and BNDES resources in generation projects





# Offering total value R\$ 640 million Issuing Date December 1st, 2006 Cost 104,4% do CDI Yield payment Biannual; the first payment in June/07 and the last on the maturity date

Main objetives: enhance debt profile - higher maturity and lower cost

## Rating brA+









# CPFL Energia sells its stake in Comgás in Sep/06 and Energias do Brasil in Jan/07



Sale of 3.93% stake - common shares - Sep/06

Number of shares sold 369,121,217 Final sale price R\$ 243.65 (per 1,000 shares)

Net profit of R\$ 41.4 million

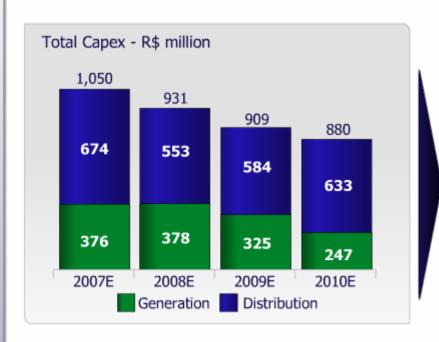


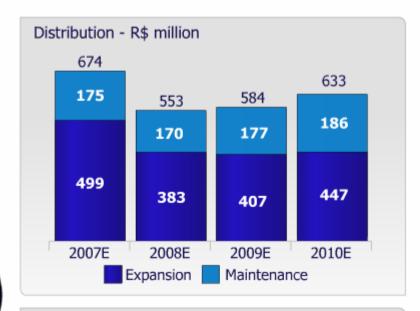
Sale of 0.05% stake in ENBR3 in Jan/07

Number of shares sold 84,610
Final sale price R\$ 31.17
(R\$/share)

Net profit of R\$ 1.2 million











# Success achieved by CPFL Energia is based on a strategic agenda clearly defined, focused on sustainable growth of its businesses



# Synergic growth

- Acquisition of 32.69% stake in RGE in May/06, 11% stake in Foz do Chapecó HPP's in Aug/06 and Cia. Luz e Força Santa Cruz in Oct/06
- Foz do Chapecó HPP's beginning of construction
- Start-up of Campos Novos HPP



# Operating efficiency

- Efficiency and productivity gains in Distribution
- Competitive performance by Commercialization



# Financial discipline

- CPFL Piratininga issues R\$ 400 million in debentures and CPFL Paulista issues R\$ 640 million
- Debt cost reduction
- Sale of 3.93% stake in Comgás and 0.05% stake in Energias do Brasil



Sustainability and Social Responsability



Differentiated Corporate Governance



## Sustainability and Social Responsability

## Dissemination and Management of Ethics and Corporate Directives

#### **Internal**

- Respect for Diversity
- Life Quality
- Encouraging Volunteerism

## Business Chain

- Monitoring of business impact and decisions on the various constituencies
- Client satisfaction
- Supplier development

## Environmental Management

- Development of CDMs (Clean Development Mechanisms) and generation of carbon credits
- Urban Forestation Program
- Environmental Education Actions
- Preservation of Aquatic Environmental
- Support programs for municipal development and historical heritage recovery

## Private Social Investment

- Santas Casas and Philanthropic Hospitals revitalization
- Espaço Cultural CPFL (CPFL Cultural Center)
- Conhecer e Crescer Project
- Tear Project













# CPFL is recognized for its high standards of Sustainability and Corporate Governance



CPFL is among "The Best Companies to Work for", for the 5<sup>th</sup> year in sucession

 CPFL was above the average of the 150 companies with the best grades in all categories



CPFL Energia was elected Model-Company for the 4<sup>th</sup> year by the Exame Guide Good Corporate Citizenship

 Among the 10 model-companies,
 CPFL Energia was rated the best in the final evaluation



CPFL Energia is awarded as "The Best Company in the year" in Corporate Communication and "Investor Relations" – Aberje São Paulo and National Award



# Success achieved by CPFL Energia is based on a strategic agenda clearly defined, focused on sustainable growth of its businesses



# Synergic growth

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- Sale of 3.93% stake in Comgás and 0.05% stake in Energias do Brasil



#### Sustainability and Social Responsability

- Programs related to Internal Public, Business Chain, Environmental Management and Private Social Investment
- CPFL is among "The Best Companies to Work for" for the 5<sup>th</sup> year in sucession
- CPFL Energia was elected Model-Company for the 4<sup>th</sup> year by the Exame Guide Good Corporate Citizenship



Differentiated Corporate Governance



# Differentiated Corporate Governance and review of the Code of Ethics and Corporate Conduct

## Main points:

- Shares listed on the Bovespa's Novo Mercado and ADR Level III – NYSE
- 100% of common shares with 100% Tag Along
- Subsidiaries' Bylaws aligned with CPFL Energia's Bylaws
- Financial Statements in accordance with US GAAP and BRGAAP
- Self-assessment by Board of Directors and Fiscal Council
- Annual Report in compliance with the GRI





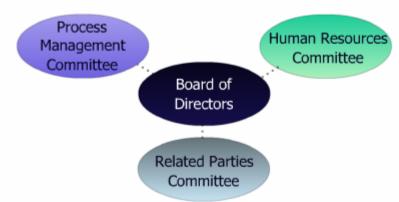
- Code of Ethics and Corporate Conduct Review
  - Review based on recommendations in the Sarbanes-Oxley Act
    - Expectation of gains in the management system
    - Increasing reflection on ethical conduct in the Company's main stakeholders

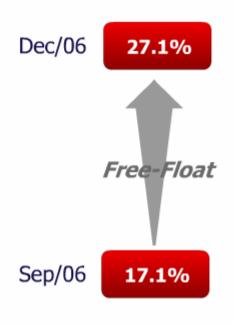




## Changes in the Corporate Governance Structure

- Main changes in the Corporate Governance Structure:
  - Reduction in the number of Board of Directors members from 12 (Dec/05) to 7 (Dec/06), with the inclusion of an independent member
  - Streamlining of the governance structure, reducing the Board's advisory committees from 7 to 3





- Free-float exceeds 25%, meeting Novo Mercado requirements:
  - Bradespar leaves CPFL Energia's controlling group, retaining 8.97% of shares
  - CPFL Energia's free-float reached 27.1% in Dec/06, exceeding the 25% Bovespa's Novo Mercado minimum requirement



# Success achieved by CPFL Energia is based on a strategic agenda clearly defined, focused on sustainable growth of its businesses



# Synergic growth

- Acquisition of 32.69% stake in RGE in
   May/06, 11% stake in Foz do Chapecó HPP's in Aug/06 and Cia.
   Luz e Força Santa Cruz in Oct/06
- Foz do Chapecó HPP's beginning of construction
- Start-up of Campos Novos HPP



# Operating efficiency

- Efficiency and productivity gains in Distribution
- Competitive performance by Commercialization



# Financial discipline

- CPFL Piratininga issues R\$ 400 million in debentures and CPFL Paulista issues R\$ 640 million
- Debt cost reduction
- Sale of 3.93% stake in Comgás and 0.05% stake in Energias do Brasil



#### Sustainability and Social Responsability

- Programs related to Internal Public, Business Chain, Environmental Management and Private Social Investment
- CPFL is among "The Best Companies to Work for" for the 5<sup>th</sup> year in sucession
- CPFL Energia was elected Model-Company for the 4<sup>th</sup> year by the Exame Guide Good Corporate Citizenship



#### Differentiated Corporate Governance

- Code of Ethics and Corporate Conduct Review
- New Corporate
   Governance structure
- Free-float exceeds 25%, achieving Novo Mercado requirements

